



**BOARD OF DIRECTORS' MEETING
Jacksonville Port Authority
2831 Talleyrand Avenue
December 1, 2025**

A meeting of the Jacksonville Port Authority Board of Directors was held on Monday, December 1, 2025, at the Port Central Office Building, 2831 Talleyrand Avenue, Jacksonville, Florida. Chair Palmer Clarkson called the meeting to order at 9:00AM and welcomed all attendees. Board Member Wendy Hamilton led the audience in the Pledge of Allegiance and a moment of silence.

Board Members Attending:

Mr. Palmer Clarkson, Chair
Ms. Soo Gilvarry, Vice Chair
Mr. Tom Slater, Treasurer
Mr. Patrick Kilbane, Secretary – via Zoom
Ms. Wendy Hamilton Member
Mr. Charles Spencer, Member

Absent: Mr. Daniel Bean, Member

Other Attendees:

Mr. Eric Green, Chief Executive Officer
Ms. Beth McCague, Chief of Staff
Mr. Joey Greive, Chief Financial Officer
Mr. James Bennett, Chief Operating Officer
Mr. Robert Peek, Chief Commercial Officer
Ms. Linda Williams, Chief Administrative Officer
Mr. Nick Primrose, Chief, Regulatory Compliance
Ms. Chelsea Kavanagh, Chief Communications Officer
Ms. Rebecca Dicks, Board Liaison

Chair Clarkson recognized Michael Fackler, General Counsel for the City of Jacksonville. Mr. Fackler advised the Board of recent changes within his office and announced that Regina Ross will replace Reese Wilson as the Office of General Counsel attorney assigned to represent JAXPORT.

Approval of Minutes

Chair Clarkson called for approval of the minutes from the September 29, 2025, Board of Directors Meeting. Following a motion by Mr. Slater, seconded by Ms. Gilvarry, the Board unanimously approved the minutes as submitted.

Public Comments

Chair Clarkson called for comments from the public. There were no public comments.

Presentation

Chair Clarkson recognized two-time JAXPORT Board Chair Wendy Hamilton and thanked her for her leadership and service over the past year.

New Business

BD2025-12-01 Public Transportation Agreement Blount Island Marine Terminal RO/RO Gate Complex & Roadway

Mr. Justin Ryan presented this submission for Board approval of a Public Transportation Grant Agreement with the Florida Department of Transportation (FDOT) for the construction of a new RO/RO Gate Complex and associated roadway infrastructure at Blount Island Marine Terminal.

After a motion by Mr. Spencer and a second by Mr. Slater, the Board voted to approve this submission.

BD2025-12-02 Public Transportation Grant Agreement Physical & Cybersecurity Enhancements

Mr. Justin Ryan presented this submission for Board approval of a Public Transportation Grant Agreement with the Florida Department of Transportation (FDOT) for the implementation of physical and cybersecurity enhancements across JAXPORT's MTSA-regulated seaport facilities.

After a motion by Mr. Slater and a second by Mr. Spencer, the Board voted to approve this submission.

AC2025-10-01 Milling & Asphalt Installation, Maintenance & Repair Services Watake, Inc.

Mr. James Bennett presented this submission for Board approval of the issuance of a contract to Watake, Inc. for Milling and Asphalt Maintenance and Repair Services in the estimated amount of \$2,100,000.00. The initial contract period is three years with two one-year renewal options made at the sole discretion of JAXPORT, based on vendor's performance and adherence to all terms and conditions of the contract.

After a motion by Ms. Hamilton and a second by Mr. Spencer, the Board voted to approve this submission.

**AC2025-10-02 BIMT Hanjung Crane #8810 Refurbishment & IHI Crane #2253
Dismantle & Removal CO#2
(Refurbishment of Hanjung Crane #8811)
Reading Crane & Engineering Co.**

Mr. James Bennett presented this submission for Board approval of the issuance of Change Order #2 in the amount of \$2,870,356.00 to Reading Crane & Engineering Co. The total contract cost to include Change Order #1-2 is \$6,278,896.00.

After a motion by Mr. Spencer and a second by Mr. Slater, the Board voted to approve this submission.

**AC2025-11-01 Terminal Development for SET – Added Scope through Owner
(SET) Directed Changes for Project Closeout
JE Dunn Construction Company**

Mr. James Bennett presented this submission for Board approval of additional change orders in the estimated amount of \$2,000,744.68 to JE Dunn Construction Company for Terminal Development for SET – Added Scope through Owner (SET) Directed Changes for Project Closeout. Change Orders will be executed for the final amounts prior to work being performed. The total contract cost to include these Change Orders will be \$138,962,847.58.

After a motion by Mr. Slater and a second by Ms. Gilvarry, the Board voted to approve this submission.

CEO UPDATE

Mr. Green reported that JAXPORT opened the fiscal year in a strong position, with October vessel calls and tonnage increasing by double digits across containers, autos, and breakbulk—underscoring healthy demand and the benefits of a diversified cargo portfolio. Looking ahead, while industry analysts anticipate softer import volumes nationally, JAXPORT is maintaining close engagement with customers to monitor potential impacts.

Mr. Green advised the Board of a recent incident involving a barge operated by port tenant Trailer Bridge that ran aground near the Bahamas while enroute from Jacksonville to San Juan. Approximately 90 percent of the containers were opened by looters; however, no injuries were reported. The barge has since returned to Jacksonville, where JAXPORT staff supported the U.S. Coast Guard, and U.S. Customs and Border Protection conducted subsequent safety and regulatory reviews.

Mr. Green reported that since the August meeting, JAXPORT has reached several key milestones, including the start of foundation work by JEA to raise the powerlines near Blount Island. This marks the first visible phase of a project expected to deliver significant operational benefits. Shipping line partners are being kept informed as the schedule advances, and JEA has confirmed the project remains on time and within budget.

Mr. Green reported on continued progress at Blount Island, where Southeast Toyota received its first vehicle shipment at its new, state-of-the-art facility. The expanded footprint enhances throughput and efficiency for vehicle movements through Jacksonville.

At Talleyrand, Enstructure is backfilling the space previously occupied by Southeast Toyota. To support this growth, JAXPORT acquired 23 acres from Southeast Toyota, which Enstructure will lease as a flexible, mixed-use cargo facility. The acreage is already being utilized to move heavy equipment to Jamaica for hurricane recovery efforts, and Enstructure has secured new agreements to process Mazda imports as well as Toyota vehicles destined for Puerto Rico.

Mr. Green noted that JAXPORT will host the Puerto Rico Ports Authority for working sessions to establish a joint working group focused on sharing project-management best practices, particularly for federally funded construction and maintenance projects. This collaboration supports JAXPORT's largest trading partner and further strengthens the Memorandum of Understanding executed in 2021.

Mr. Green also reported on recent international engagement, including meetings in Panama with the Panama Canal Authority to discuss commercial opportunities and operational best practices. The Canal remains a critical partner for JAXPORT and for many of its container and automotive customers.

Mr. Green informed the Board that while in Japan, the team met with Toyota and Mazda to facilitate a smooth transition of vehicle operations to Blount Island and Talleyrand and to further strengthen long-standing relationships.

In Cartagena, JAXPORT convened LNG industry experts and port authority leadership to share best practices, as the Port of Cartagena explores replicating aspects of JAXPORT's LNG success. Cartagena remains a key partner, moving approximately 30,000 TEUs annually through JAXPORT. This engagement builds on the recent launch of the Gemini service and the Memorandum of Understanding executed earlier this year.

Mr. Green noted that JAXPORT hosted the Consul General of Japan in Miami for a tour of port operations, including the new vehicle berth at Blount Island. Japan continues to be JAXPORT's top trading partner for vehicle tonnage.

Mr. Green reported that JAXPORT continues to support large-scale military deployments. Over the past three months, and continuing through December, the port has worked closely with the U.S. Army's 841st Transportation Battalion to move more than 2,800 pieces of equipment, including tanks and related support assets. In recent public remarks, the military commended its strong partnership with JAXPORT and cited the port's capabilities as critical to mission readiness and execution.

Mr. Green reported on recent cruise activity, noting that JAXPORT joined the City of Jacksonville and Norwegian Cruise Line on Halloween to celebrate the inaugural sailing of the *Norwegian Gem*. The vessel will provide seasonal service through April 2028. He noted that the first month of operations has proceeded smoothly, with positive feedback from both Norwegian Cruise Line and passengers, reflecting the strong performance of JAXPORT's operations and public safety teams.

Mr. Green concluded his report by noting that JAXPORT was honored with the First Coast Manufacturers Association's Partner of the Year Award, recognizing the port's efforts to support manufacturers across the region and the state by connecting their businesses to the global economy.

Reports

R2025-12-01 Engineering and Construction Update

Mr. James Bennett provided an overview of the key capital and engineering projects.

R2025-12-02 Financial Highlights & Monthly Financials/Vital Statistics

Mr. Joey Greive provided Financial Highlights for the month of October 2025 and provided an overview of the financial and vital statistics.

R2025-12-03 Commercial Highlights

Mr. Robert Peek provided updated commercial highlights to the Board in their books for the month of December 2025.

R2025-12-04 Safety Update

Mr. Nick Primrose provided a Safety Report as info only.

Other Business

Chair Clarkson reported that he recently had a 45-minute telephone conversation with the external auditor, RSM. The auditor was highly complementary of the finance team, noting the quality of the financial reporting, the clarity of the numbers, and the team's openness to questions and challenges. Chair Clarkson expressed his appreciation to the finance team on behalf of the Board, which commended their professionalism.

Chair Clarkson requested a motion to approve travel by one or more Board members of the Authority for business solicitation purposes or to attend necessary conferences and/or meetings during the months of November/December 2025 and January 2026. After a motion by Mr. Slater, second by Ms. Hamilton, the Board unanimously approved the motion.

There being no further business of the Board, the meeting adjourned at 10:10AM.