

BOARD OF DIRECTORS MEETING
Jacksonville Port Authority
2831 Talleyrand Avenue
February 25, 2013

A meeting of the Jacksonville Port Authority Board of Directors was held on Monday, February 25, 2013 at the Port Central Office Building, 2831 Talleyrand Avenue, Jacksonville, Florida. Chairman Jim Citrano called the meeting to order at 10:01 a.m. and welcomed all attendees. Dr. John A. Newman led the audience in the Pledge of Allegiance and moment of silence.

Committee/Board Members Attending:

Mr. James P. Citrano, Chairman
Mr. Joe York, Vice Chairman
Mr. John Anderson, Treasurer
Mr. John Falconetti, Secretary
Mr. Reginald L. Gaffney, Member
Dr. John Allen Newman, Member
Mr. Robert Spohrer, Member

Other Attendees:

Mr. Roy Schleicher, Interim CEO
Mr. Chris Kauffmann, Chief Operating Officer
Mr. Michael Poole, Chief Financial Officer
Mr. Jim Love, City Council Liaison to JAXPORT
Mr. Gayle Petrie, Deputy General Counsel
Ms. Becky Dicks, Board Secretary

Approval of Minutes

Chairman Citrano called for approval of the January 28, 2013 Board Meeting Minutes. After a motion by Mr. York and a second by Mr. Falconetti, the Board unanimously approved the minutes as submitted.

Public Comments

Chairman Citrano called for comments from the public. There being none, he moved on to Presentations.

Presentations

Mr. James Bennett, P.E., Urban Transportation Development Manager for the Florida Department of Transportation (FDOT), District Two, made a presentation to the Board regarding the FDOT Five Year Work Program for FY13/14-FY17/18. (See attachment).

Mr. John Martin of Martin & Associates gave a brief update on the Strategic Master Plan. He stated that they have developed the unconstrained forecasts with various deepening scenarios and talked to each of the terminal operators and that with this information they have developed the baseline capacity measures of all the terminal operations by cargo and by tenant. He stated also that the cruise market analysis is close to being completed which will directly affect the space requirements, etc. necessary to fit in with any future cruise terminal developments and how it fits in with the cargo. He stated that during the last 3 weeks he has spent time on addressing strategic issues on how the board wants to proceed which he will spend more time discussing in the board workshop immediately following the board meeting. Mr. Martin stated that the next steps are crucial because we are now looking at combining the unconstrained forecasts by different terminals with the baseline capacity analysis. The capacity analysis is not only based upon existing operating metrics, but he also looked at the different types of metrics that are state of the art metrics, looking at various densities that are occurring throughout the world in container terminals and auto terminals, etc. that we are overlaying here at JAXPORT because the key will be now to mesh the unconstrained forecasts under deep water and non-deep water scenarios with the baseline capacity analysis to see how this all fits. Mr. Martin stated that this is really where the next focus will come from and it will be contingent upon what the board decides over the next several hours. He stated that we will be getting to the point where we will start getting into the strategic direction business which he will begin coordinating with Board Member John Anderson on how we move forward on the strategic issues and at that point he will be needing a lot of input from the board as he has already prepared the baseline and the next step is getting the board's input of how they want to move forward with the information he has provided.

New Business

**AC1302-01 FY2013 Facilities Inspections at BIMT and TMT
JPA Project G/L No. 175/176.5629; JPA Contract No. AE-1414A
HDR Engineering, Inc.**

Mr. Chris Kauffmann presented this award for Board approval of the issuance of Contract No. AE-1414A to HDR Engineering, Inc., in the not to exceed amount of \$265,586 for FY2013 facilities inspections at TMT and BIMT.

After a motion was made by Mr. Gaffney and a second by Dr. Newman, the Board voted unanimously to approve this submission.

Reports

R1302-01 Engineering and Construction Update

Mr. Chris Kauffmann provided an overview of the key capital projects and gave an update.

R1302-02 Monthly Financials/Vital Statistics

Mr. Michael Poole provided an overview of our monthly financials and vital statistics and answered questions.

R1302-03 Business Development Report

Mr. Roy Schleicher provided an overview of the business development report.

Interim CEO Update

Mr. Schleicher began his report by thanking James Bennett for the continuing support from the FDOT. He also thanked John Martin for his Master Plan update. Mr. Schleicher stated that the International Longshoremen's Association (ILA) labor situation is progressing and that there is a tentative coast-wide master contract which includes pay raises of \$1 per hour in the contract's 2nd, 4th, and 6th years over the current \$32 per hour. New hires would still start at \$20 per hour but would reach the higher level in 6 years instead of the previous 9 years. There are local issues that still need to be worked out in each port but both the ILA and the United States Maritime Alliance, Ltd. (USMX) are proceeding as if the issues will be worked out and they will bring the vote to the rank and file after the Wage Scale Committee meets in Tampa on March 12-14, 2013. Mr. Schleicher stated that steamship carriers have taken a harder stance in these negotiations as well as the ILA due to the economy and efficiencies. He stated that VSA's, which were implemented in the 1970's and were originally known as consortiums, continue to evolve and grow. He stated that an example would be the merger of the Grand Alliance with the New World Alliance who joined together in some shipping lanes as the G6. Cost cutting measures like implementing surcharges on shippers, slow steaming, and consolidating chassis pools are now the way business is conducted. The biggest impact, however, is building larger vessels to utilize economies of scale. Operating a 4,000 TEU vessel can cost about the same as an 8,000 TEU vessel, so utilizing larger vessels dramatically reduces the cost. Mr. Schleicher went on to say that these larger vessels have forced ports in the USA to upgrade their port infrastructure as well as their access to both water and land. He stated that he will be discussing this issue at a later time, but that it was important for the board to remember that our competition is trying to upgrade as well.

Mr. Schleicher stated that we are very lucky to have a Governor, Mayor and state representatives who are up in Washington, DC that are supportive of Florida Ports and

who understand what we are trying to do. He stated that he is in the process of scheduling meetings with the Secretary of Transportation and the Governor to discuss our deepening efforts and that once the Strategic Master Plan is completed and approved by the Board, he will make a presentation to both of them.

Mr. Schleicher stated that on the Federal level, he, Chairman Citrano, and Eric Green traveled to Washington, DC where he was on a panel with 5 other Florida Port Directors to present JAXPORT's issues to the Florida Delegation for the 113th Congress. He stated that there were 16 issues that they presented to this Delegation in a letter but the key issues he discussed were the Harbor Maintenance Tax and the need to fully utilize the funds; WRDA legislation (none since 2007); removal of the new start ban; and streamlining and shortening timelines for Corps projects. During this trip they also met individually with Congresswoman Corrine Brown, Congressman Ander Crenshaw, Congressman Yoho, as well as staff for Congressman DeSantis. He stated that he also met with Senator Bill Nelson to discuss Mile Point, GRR II, WRDA and continued funding for GRR II in the President's 2014 Budget.

Chairman's Update

Chairman Citrano stated that he agreed with Mr. Schleicher that the trip to Washington, DC was very successful and he was very impressed with everyone he met with and their support of JAXPORT. He stated that even though the USACE was attacked at the meeting in DC, he wanted everyone to know how much support the local office of the USACE gives us and how much they understand what's needed here. He wanted to draw that distinction because it got pretty heated for anyone connected with the Corp in that meeting, but as far as the work that's done here and the enthusiasm with which they have approached it and the local liaison's efforts that we have received from the Corp through their briefings, it is clear that we have a first class local office.

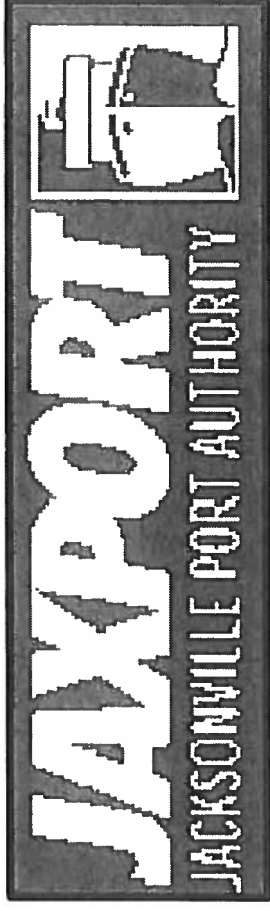
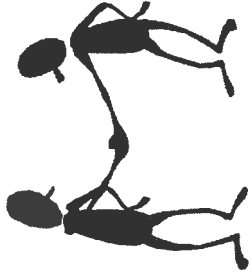
Chairman Citrano stated that they were exposed to Lois Moore (Alcalde & Fay lobbyist) through the process of this trip and that he has asked Ms. Moore to attend the next board meeting and present to the board a more up to date legislative update.

Submitted for Information

The following items were submitted for information:

- A. The Awards Committee minutes for February 11, 2013
- B. Emergency Purchases for month of January, 2013 - None
- C. There were no unbudgeted transactions.

There being no further business of the Board, the meeting was adjourned at 11:40 a.m.



2012 Work Program

District Two
March 25, 2013

FDOT Five Year Work Program FY 13/14 – FY 17/18

Public Hearing Agenda

December 10, 2012

Jacksonville, FL



I. Introduction

**II. Overview of Work
Program Development**

**III. Discussion of Tentative
Work Program**

- 1) Baker County**
- 2) Putnam County**
- 3) St. Johns County**
- 4) Clay County**
- 5) Nassau County**
- 6) Duval County**

IV. Other Comments

Building the Work Program: A Partnership

Florida Department of Transportation Mission Statement

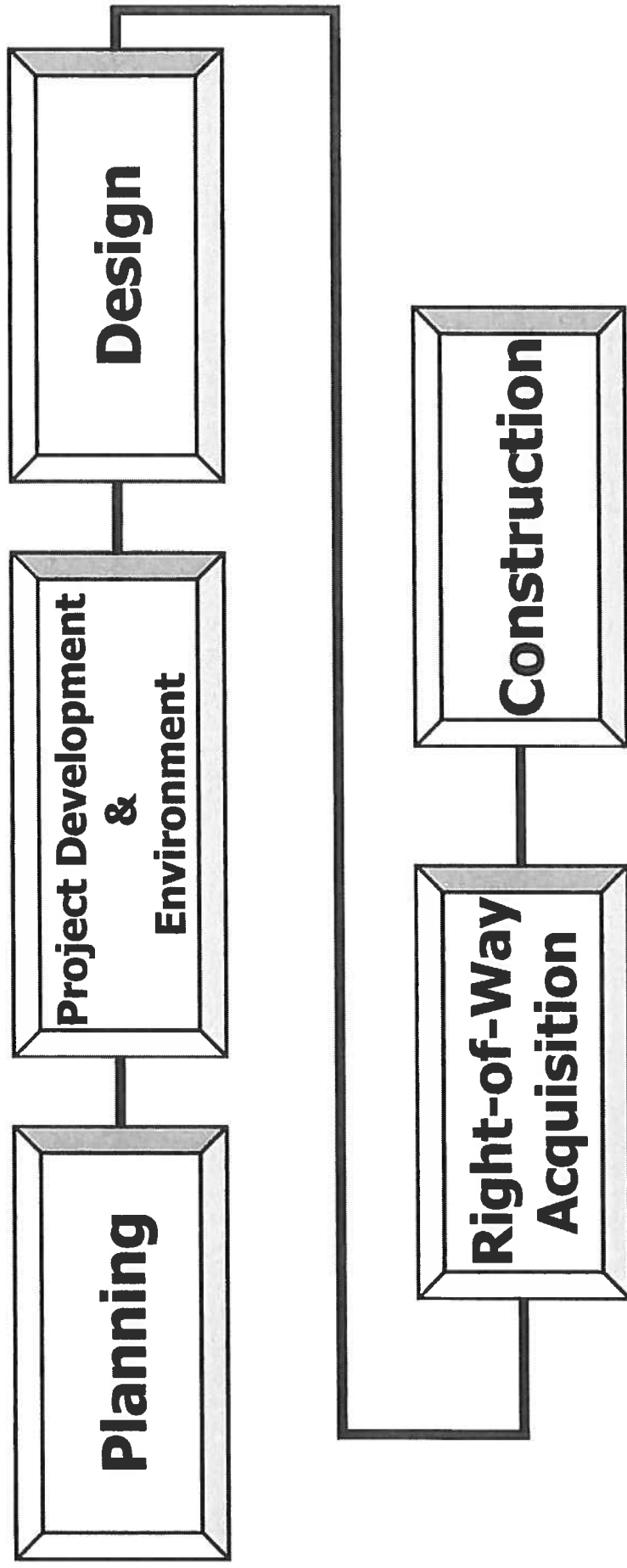
“The Department will provide a safe transportation system that ensures the mobility of people and goods, enhances economic prosperity and preserves the quality of our environment and communities.”



Work Program Priorities

- ✓ Safety
- ✓ Resurfacing / Preservation
- ✓ Bridge – On and Off-system
- ✓ Capacity – Studies to Construction
- ✓ Traffic Operations
- ✓ Enhancement
- ✓ Public Transportation Programs
- ✓ Off-system Projects

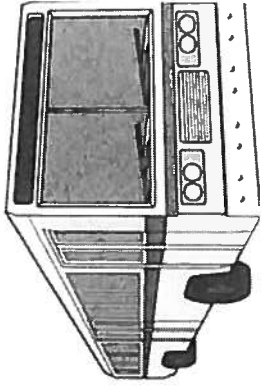
Project Phases



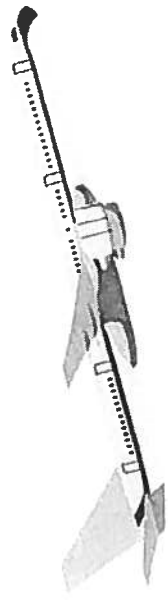
Description of Typical Work Program Phases

| | |
|------------|---------------------------------------|
| PLN | Planning |
| PE | Preliminary Engineering/Design |
| ROW | Right-of-Way |
| CST | Construction |
| DSB | Design Build |
| MSC | Miscellaneous |
| RRU | Railroad and Utilities |
| INC | Contract Incentives |
| ENV | Environmental |

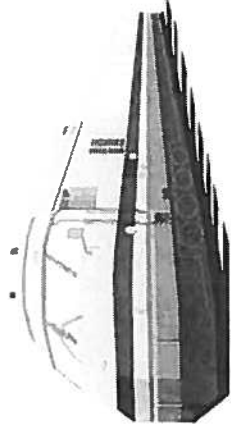
Freight, Logistics and Passenger Operations



Transit



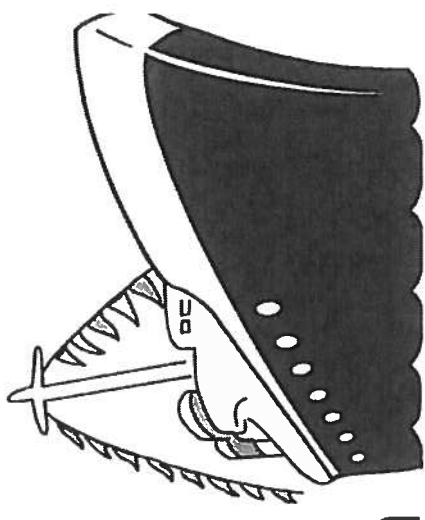
Aviation



Rail



Seaport

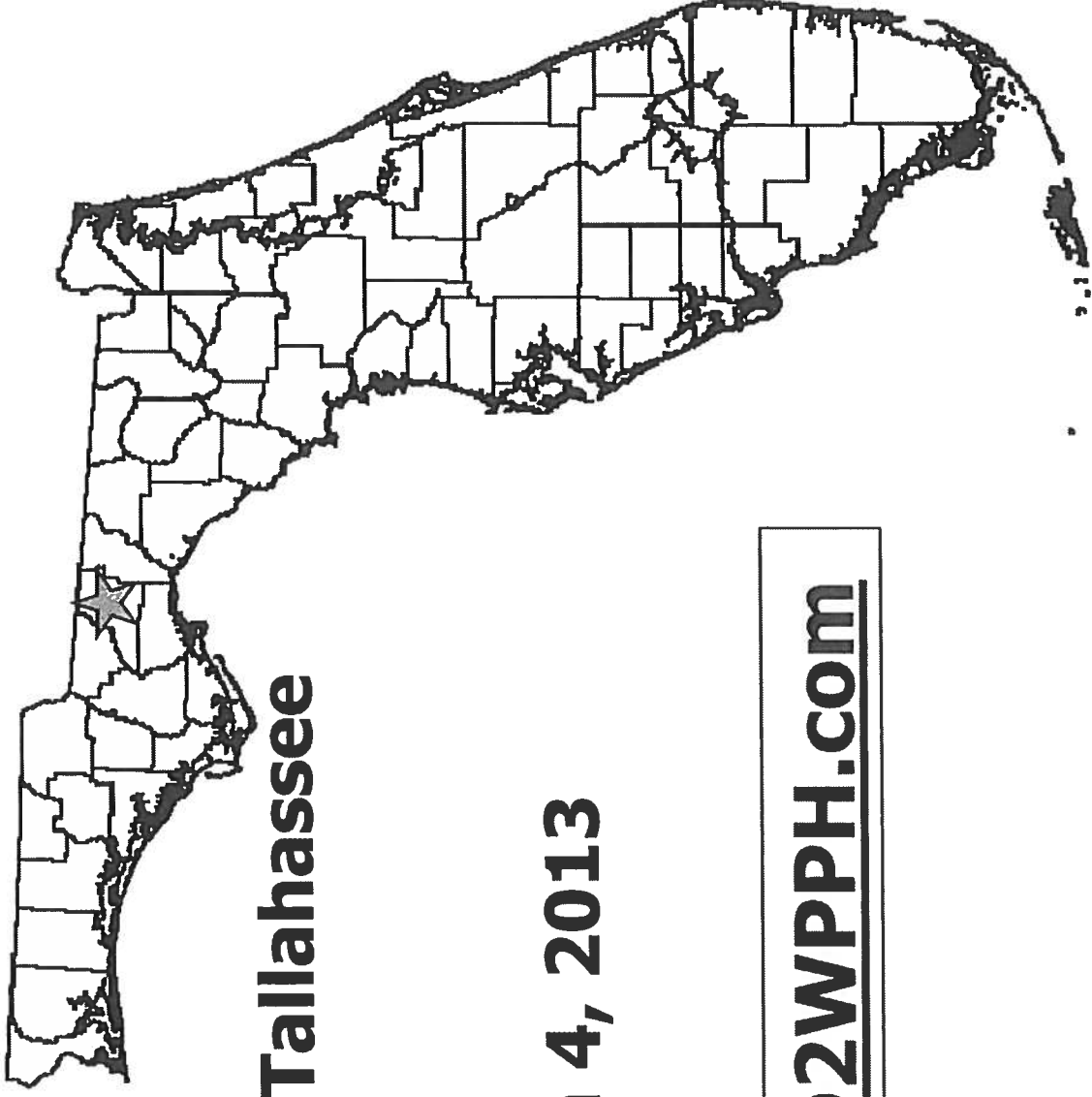


Transportation

Disadvantaged

Grants

Statewide Public Hearing



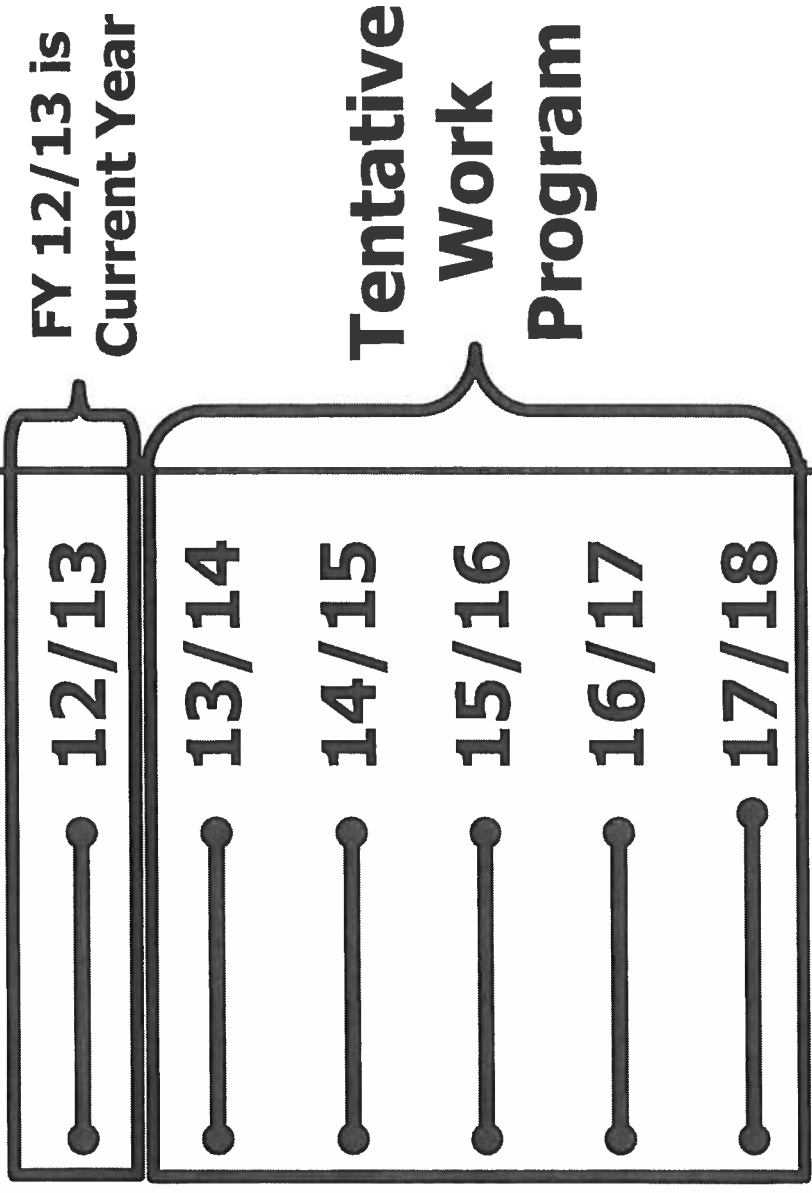
Tallahassee

March 4, 2013

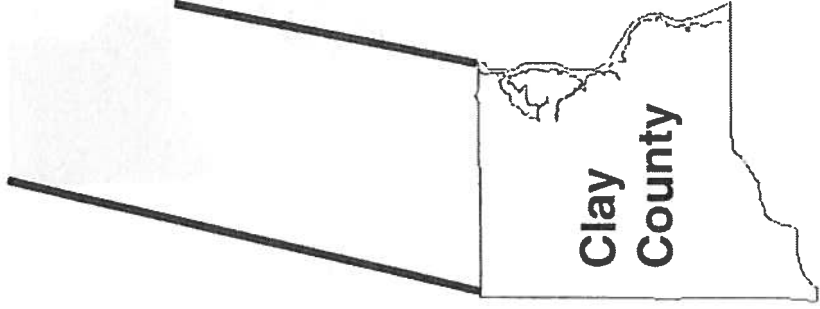
www.D2WPPH.com

Legend:

Fiscal Year



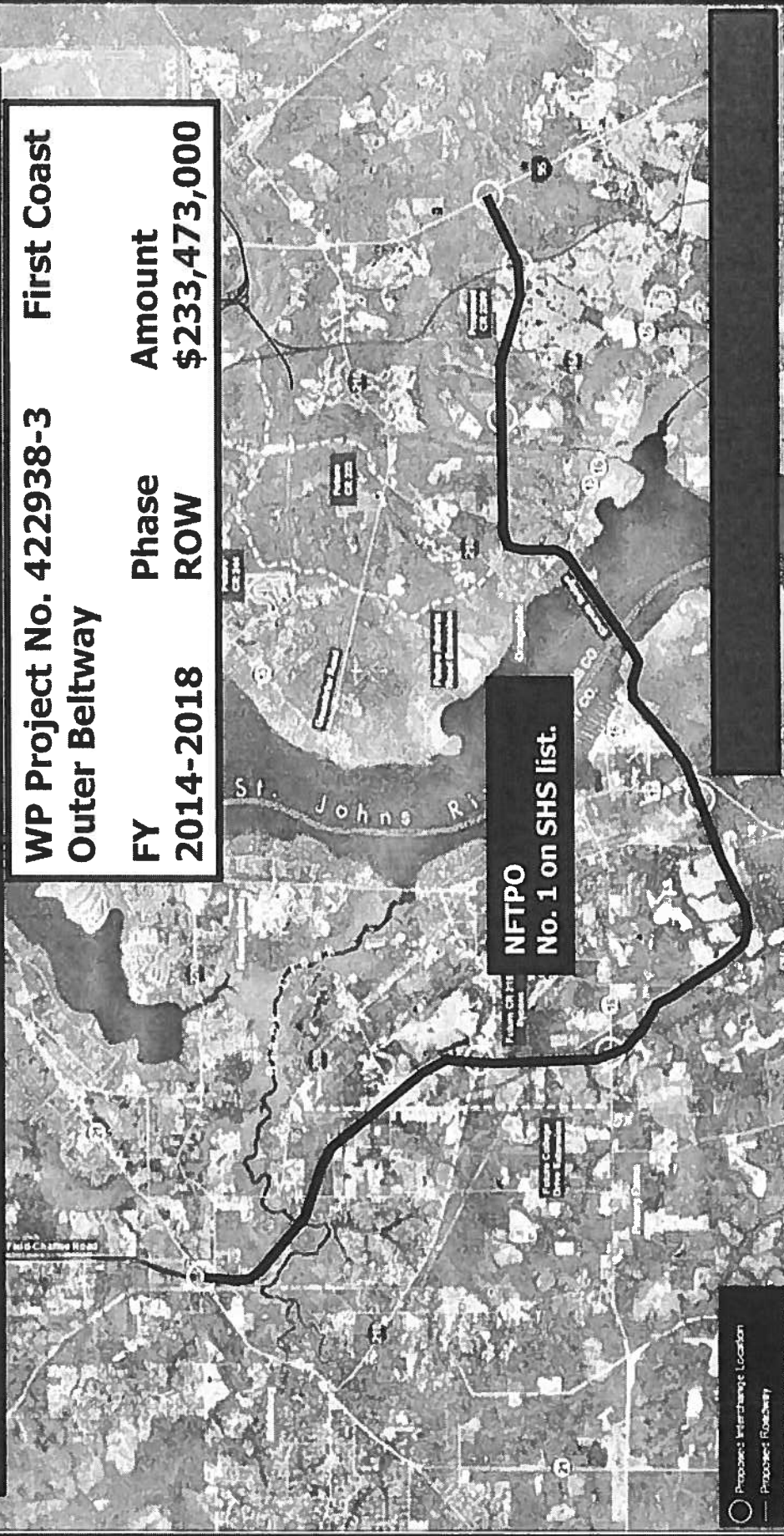
Clay County



First Coast Outer Beltway

WP Project No. 422938-3 First Coast
Outer Beltway

| FY | Phase | Amount |
|-----------|-------|---------------|
| 2014-2018 | ROW | \$233,473,000 |



○ Proposed Interchange Location
— Proposed Roadway

FPD 201225-J-22-07
Clay & St Johns Counties

St. Johns River Crossing Project Development & Environment Study
PDM: Study of a Transportation Link from Brennan Field Road at SR 21 to the I-95/SR 89 Interchange

Pink Corridor

WP Project No. 430565-3
 SR 23 from Argyle Forest
 to Duval County Line
 FY Phase Amount
 2014 RRU \$ 3,920,000
 2014 EAV \$ 9,920,000
 2014 DSB \$101,713,000

430565-3
 New Road Construction

301

228

430565-1
 New Road Construction

WP Project No. 430565-1
 SR 23 from SR 21 (Blanding Blvd)
 to Duval County Line
 FY Phase Amount
 2014 RRU \$ 2,000,000
 2014 DSB \$ 72,902,000

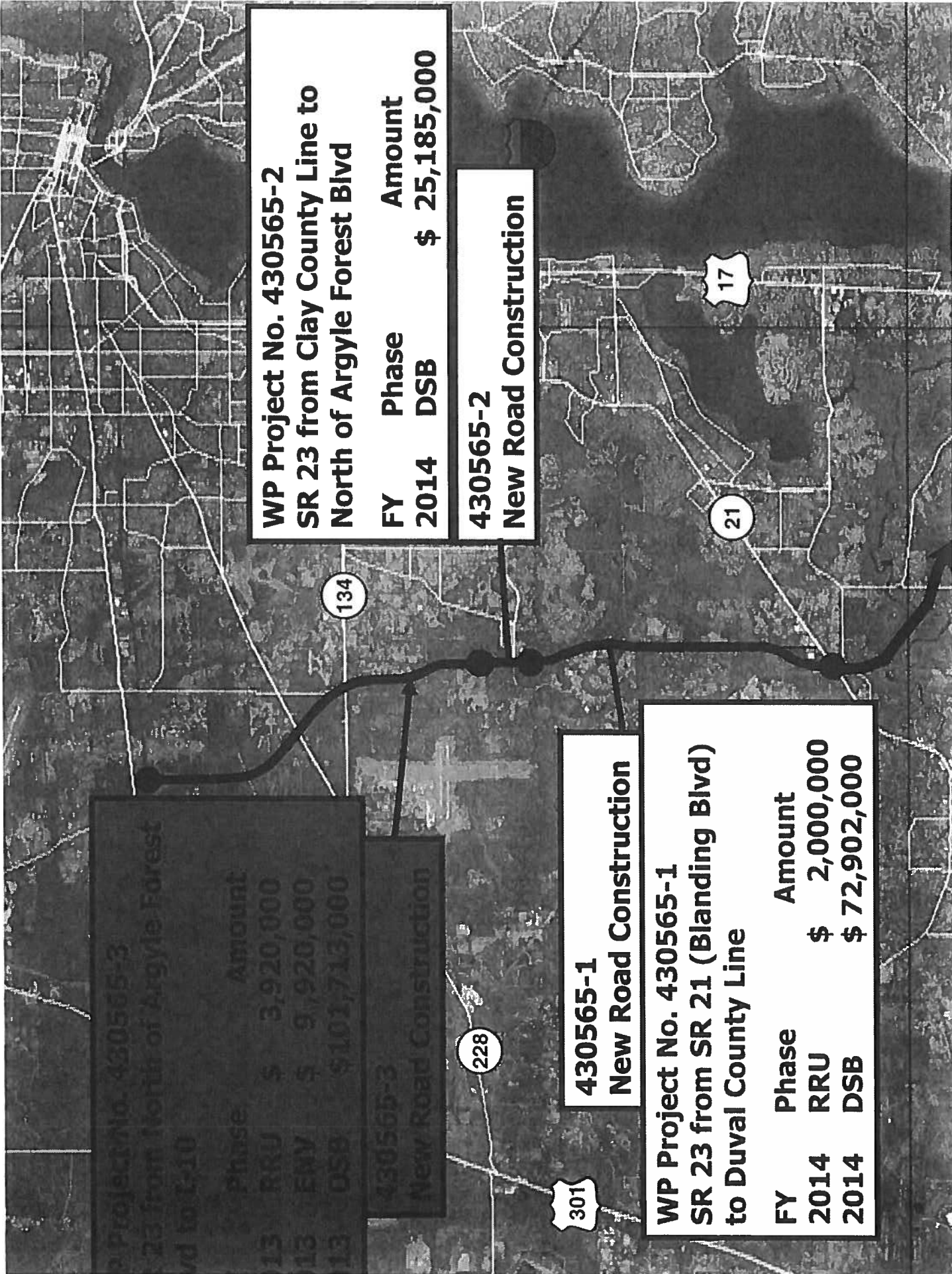
134

WP Project No. 430565-2
 SR 23 from Clay County Line to
 North of Argyle Forest Blvd
 FY Phase Amount
 2014 DSB \$ 25,185,000

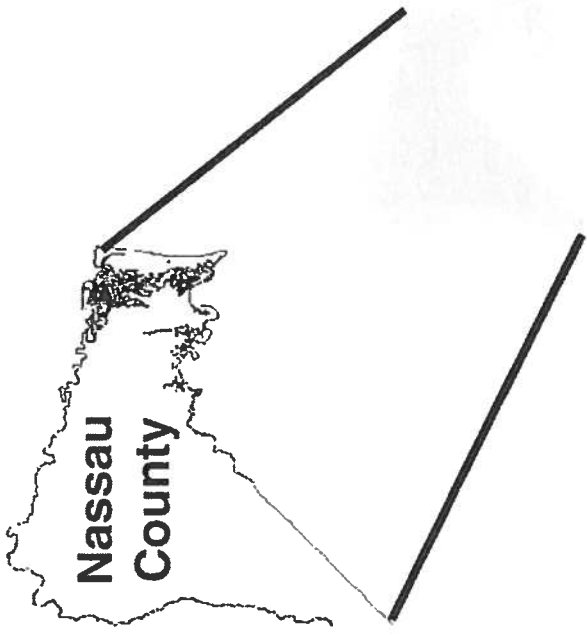
430565-2
 New Road Construction

21

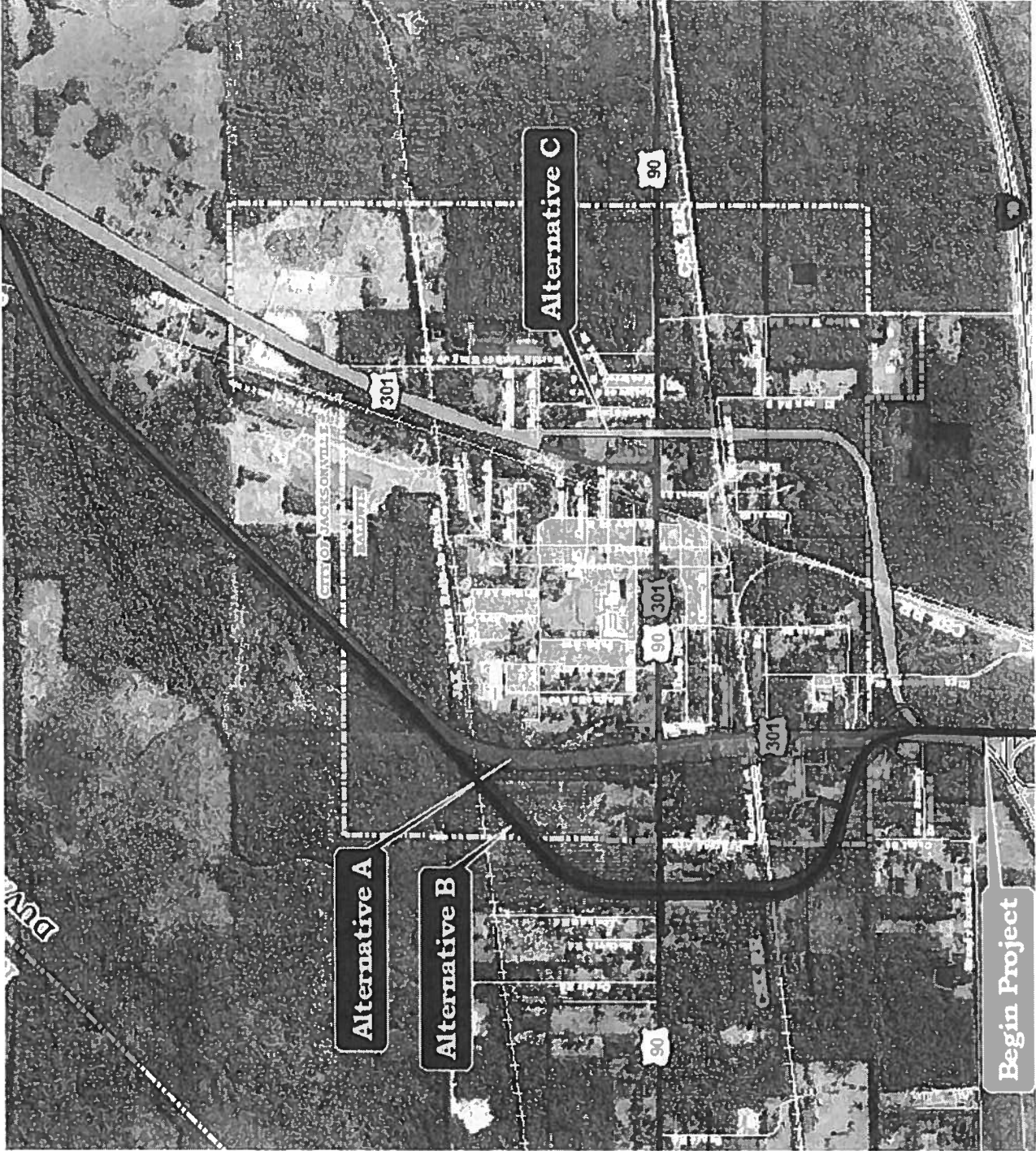
17



Nassau County







Alternative A

Alternative B

Alternative C

Begin Project

CITY OF JACKSONVILLE

90

301

90

301

301

90

DN

Georgia

WP Project No. 210712-4
SR-200 (A1A) from W of Rubin Rd
to East of CR-107

| FY | Phase | Amount |
|------|-------|--------------|
| 2014 | ROW | \$ 4,585,000 |
| 2015 | ROW | \$ 1,467,000 |
| 2016 | CST | \$33,074,000 |

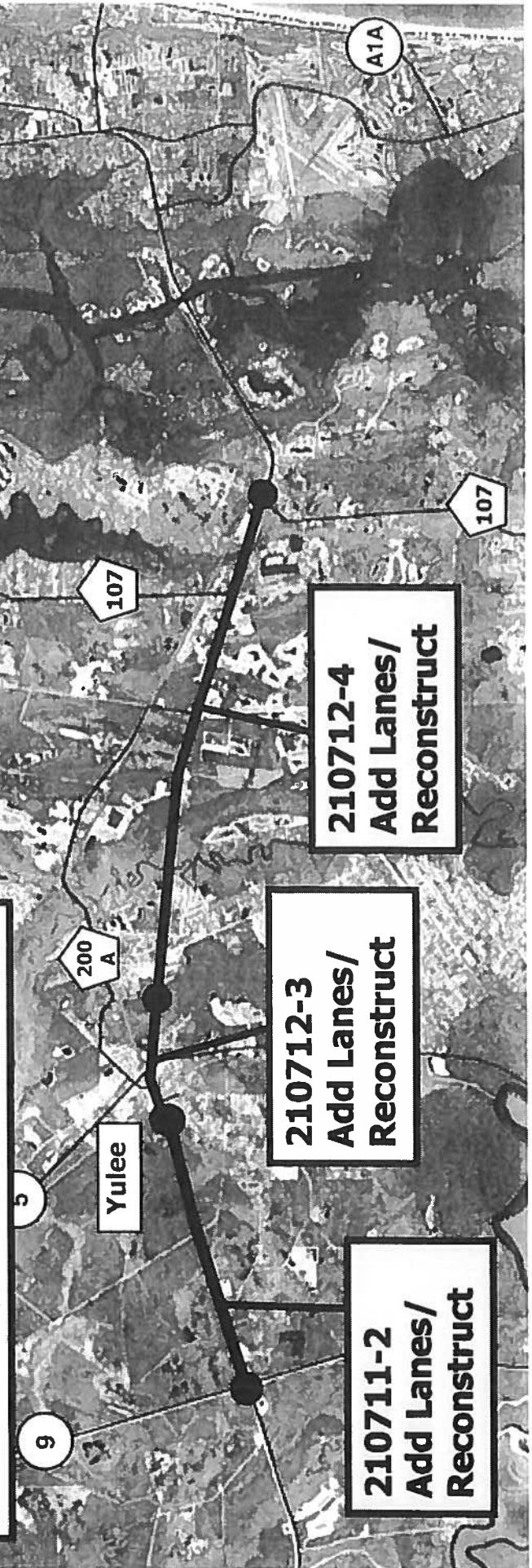
County

WP Project No. 210711-2
SR-200 (A1A) From I-95 to West
of Still Quarters Road

| FY | Phase | Amount |
|------|-------|--------------|
| 2014 | ROW | \$ 2,873,000 |
| 2015 | ROW | \$ 2,093,000 |
| 2017 | CST | \$33,286,000 |

WP Project No. 210712-3
SR-200 (A1A) from W of Still
Quarters Rd to W of Rubin Rd

| FY | Phase | Amount |
|------|-------|--------------|
| 2014 | ROW | \$ 2,413,000 |
| 2014 | CST | \$15,161,000 |

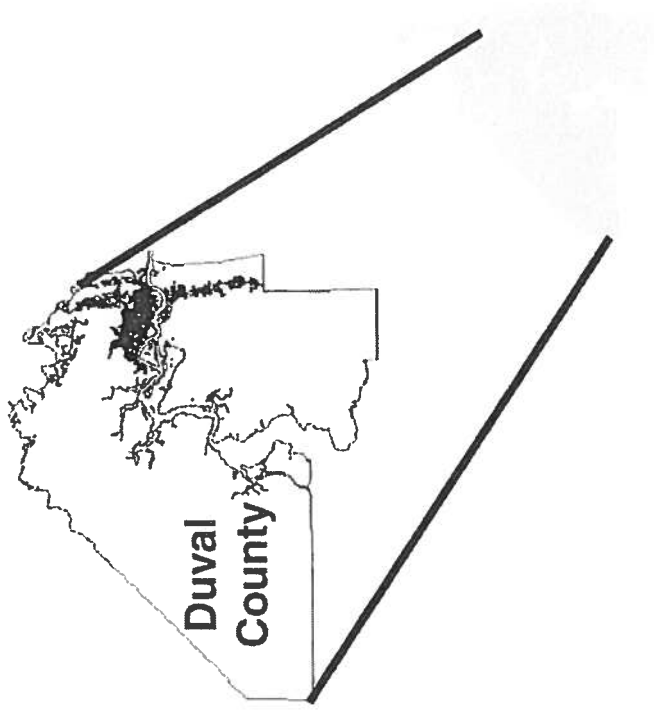


210711-2
Add Lanes/
Reconstruct

210712-3
Add Lanes/
Reconstruct

210712-4
Add Lanes/
Reconstruct

Duval County



Duval County

NFTPO Priority
No. 15 on SIS list

213301-2
New Interchange

9A

**WP Project No. 213272-3
I-10 from US-301 to SR 23**

| FY | Phase | Amount |
|------|-------|--------------|
| 2016 | ROW | \$ 4,263,000 |

**213272-3
Add Lanes &
Reconstruct**

Nassau County

**WP Project No. 428865-1
I-10 at US 301**

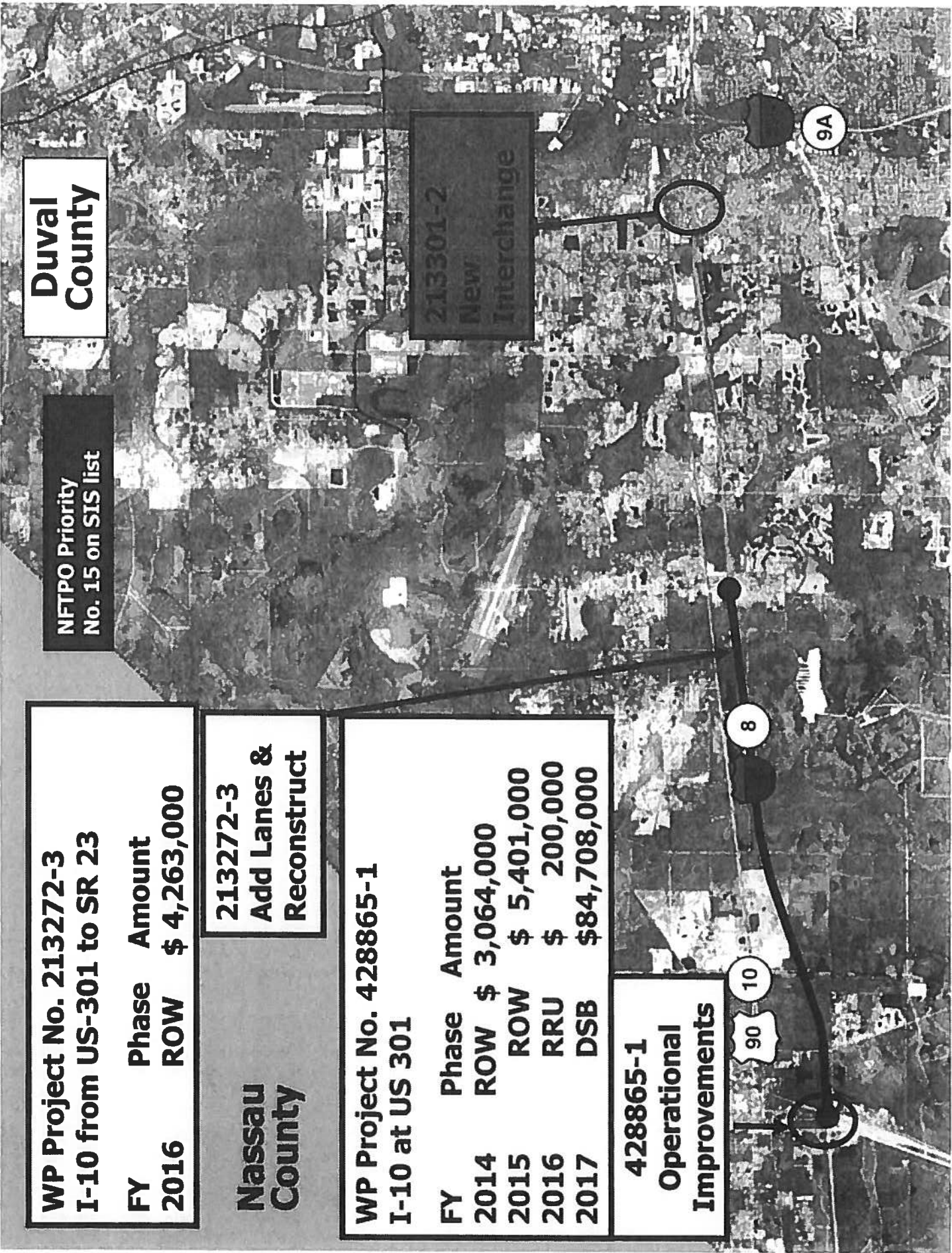
| FY | Phase | Amount |
|------|-------|--------------|
| 2014 | ROW | \$ 3,064,000 |
| 2015 | ROW | \$ 5,401,000 |
| 2016 | RRU | \$ 200,000 |
| 2017 | DSB | \$84,708,000 |

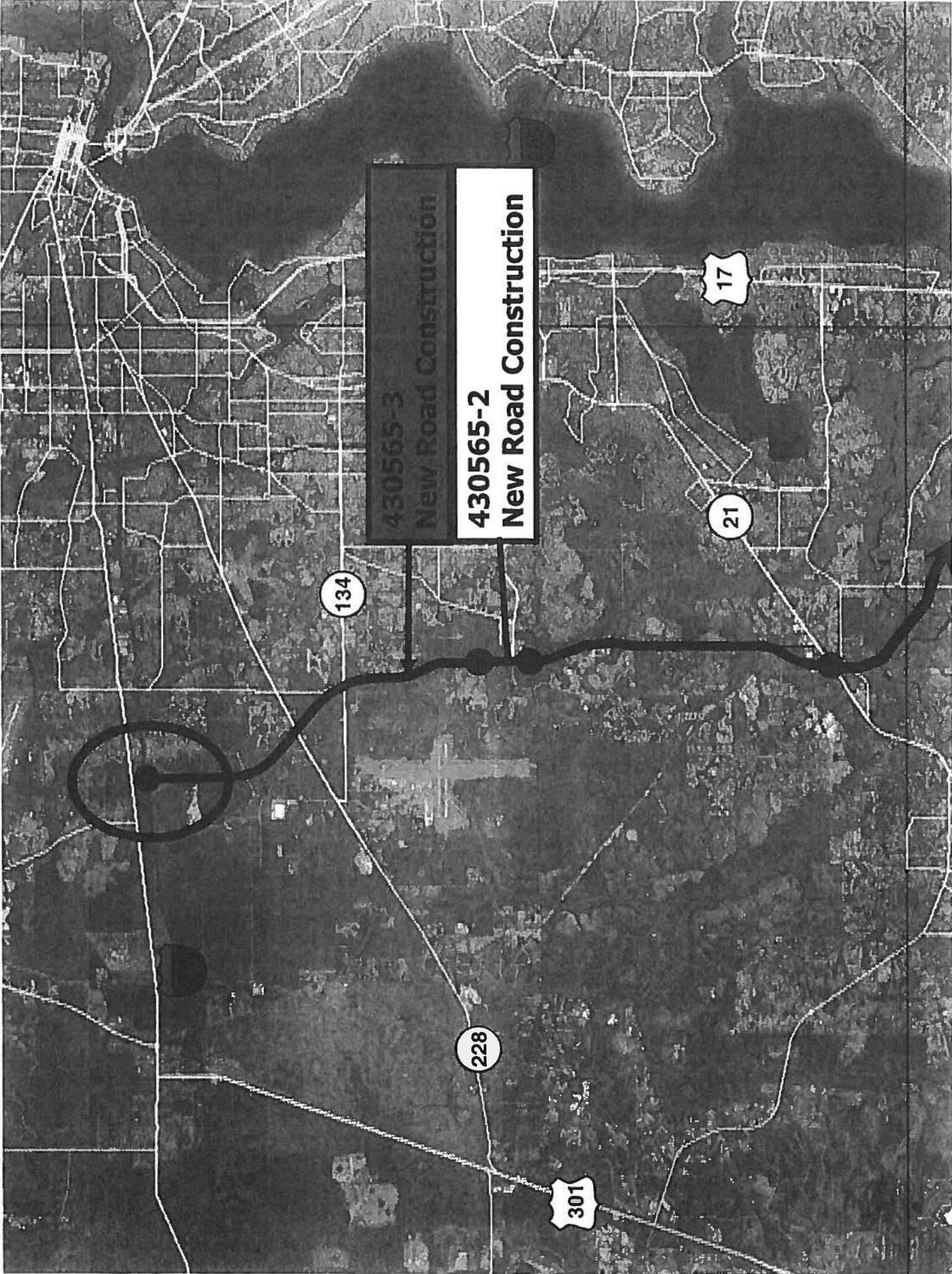
**428865-1
Operational
Improvements**

8

10

90





430565-3
New Road Construction

430565-2
New Road Construction

US-90 / SR 23 Interchange



NEW!

**WP Project No. 209659-3
I-10 interchange improvements at
SR 23**

| FY | Phase | Amount | 2014 | 2015 |
|-------------|--------------|---------------------|-------------|-------------|
| 2014 | RRU | \$ 2,300,000 | 2014 | 2015 |
| | ENV | \$ 5,000,000 | 2015 | |
| | CST | \$47,957,000 | | |

I-295

**WP Project No. 424422-1
I-295 Buckman Bridge**

| FY | Phase | Amount |
|-------------|--------------|--------------------|
| 2015 | CST | \$7,989,000 |

**424422-1
Bridge
Repair/Rehab**

**WP Project No. 213345-7
I-295 AUX Lanes from Buckman
Bridge to I-95**

| FY | Phase | Amount |
|-------------|--------------|----------------------|
| 2014 | PE | \$ 700,000 |
| | ROW | \$ 6,759,000 |
| 2014 | RRU | \$ 600,000 |
| 2014 | DSB | \$ 86,174,000 |

**213345-7
Add Lanes &
Reconstruct**

Duval

I-295

WP Project No. 213259-4
I-295 from N of I-10 to N of
Commonwealth
Phase Amount
2014 CST\$3,300,000

416953-2
Operational
Improvements

WP Project No. 416953-2
I-295 @ Pritchard Road

| FY | Phase | Amount |
|-------------|--------------|---------------------|
| 2014 | CST | \$ 4,958,000 |

213259-1
Add Lanes & Reconstruct

WP Project No. 213259-1
I-295 from N of I-10 to N of
Commonwealth

| FY | Phase | Amount |
|-------------|--------------|---------------------|
| 2014 | CST | \$13,945,000 |

I-295

NEW!



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NEW!

**WP Project No. 213272-3
I-10 from US-301 to SR 23**

| FY | Phase | Amount |
|------|-------|---------------|
| 2015 | ROW | \$ 7,211,000 |
| 2105 | RRU | \$ 1,250,000 |
| 2016 | CST | \$157,248,000 |



I-295

209658-4
Add lanes and Reconstruct

WP Project No. 209658-4
I-295 (SR 9A) from I-95 to Dames Point Bridge

| FY | Phase | Amount |
|------|-------|---------------|
| 2014 | ROW | \$ 4,013,000 |
| 2014 | ENV | \$ 3,225,000 |
| 2017 | CST | \$123,670,000 |

209203-4
Add lanes and Reconstruct

WP Project No. 209301-4
I-295 (SR 9A) Dames Point Bridge to SR 202 JTB

| FY | Phase | Amount |
|------|-------|--------------|
| 2015 | RRU | \$ 3,250,000 |
| 2015 | CST | \$29,366,000 |

209301-3
Add lanes and Reconstruct

WP Project No. 209301-3
I-295 (SR 9A) from SR 9B to JTB

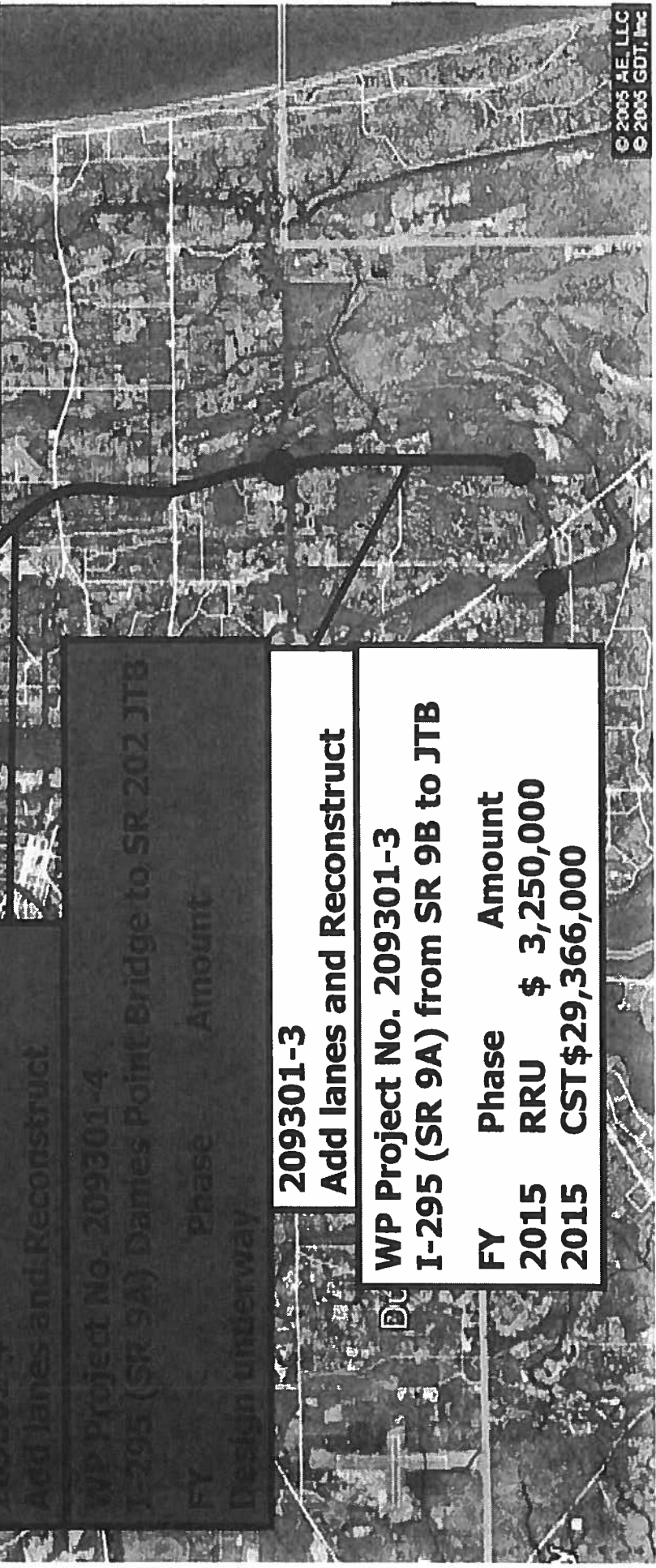
| FY | Phase | Amount |
|------|-------|--------------|
| 2015 | RRU | \$ 3,250,000 |
| 2015 | CST | \$29,366,000 |

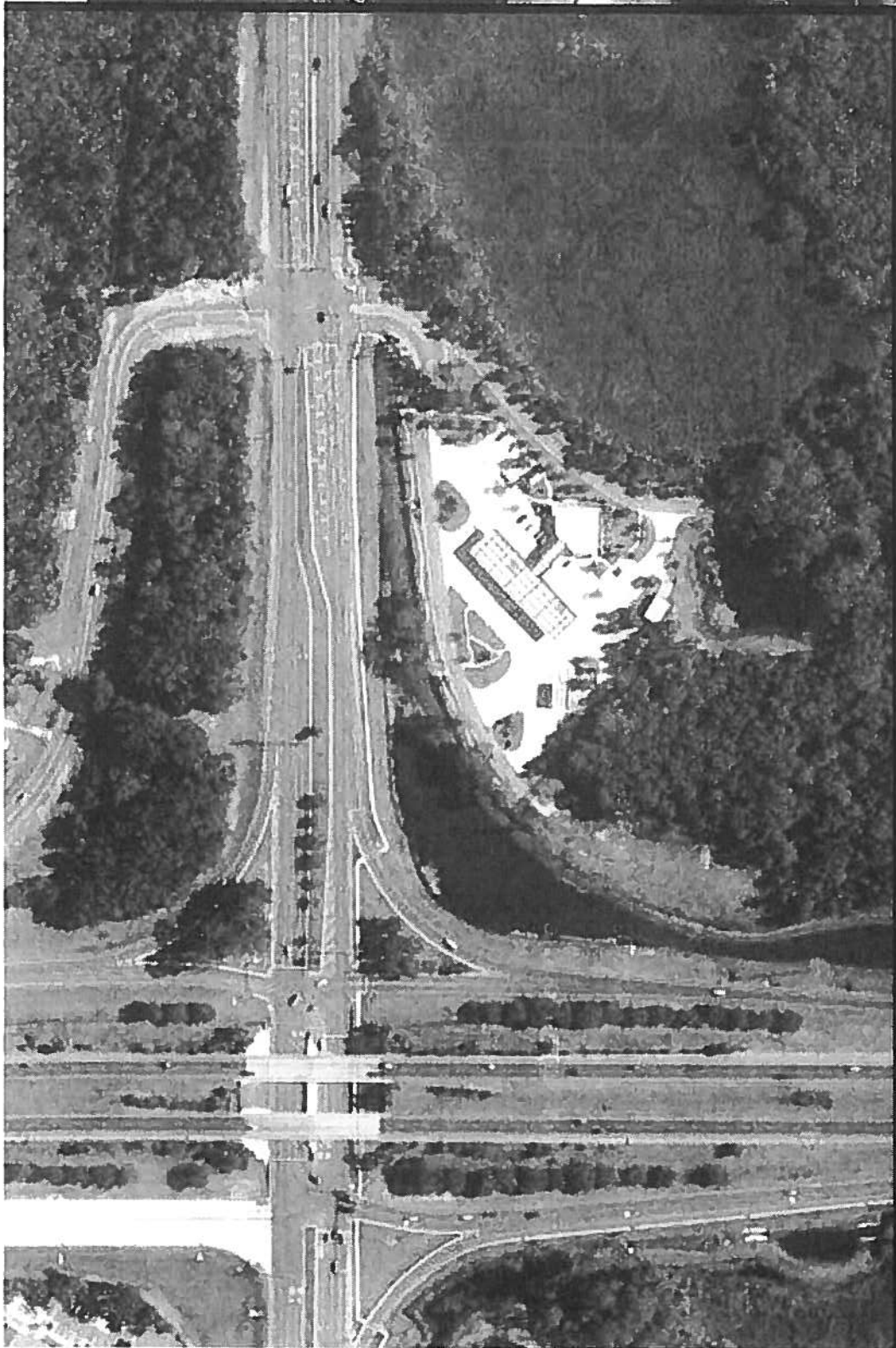
209168-7
Interchange Improvement

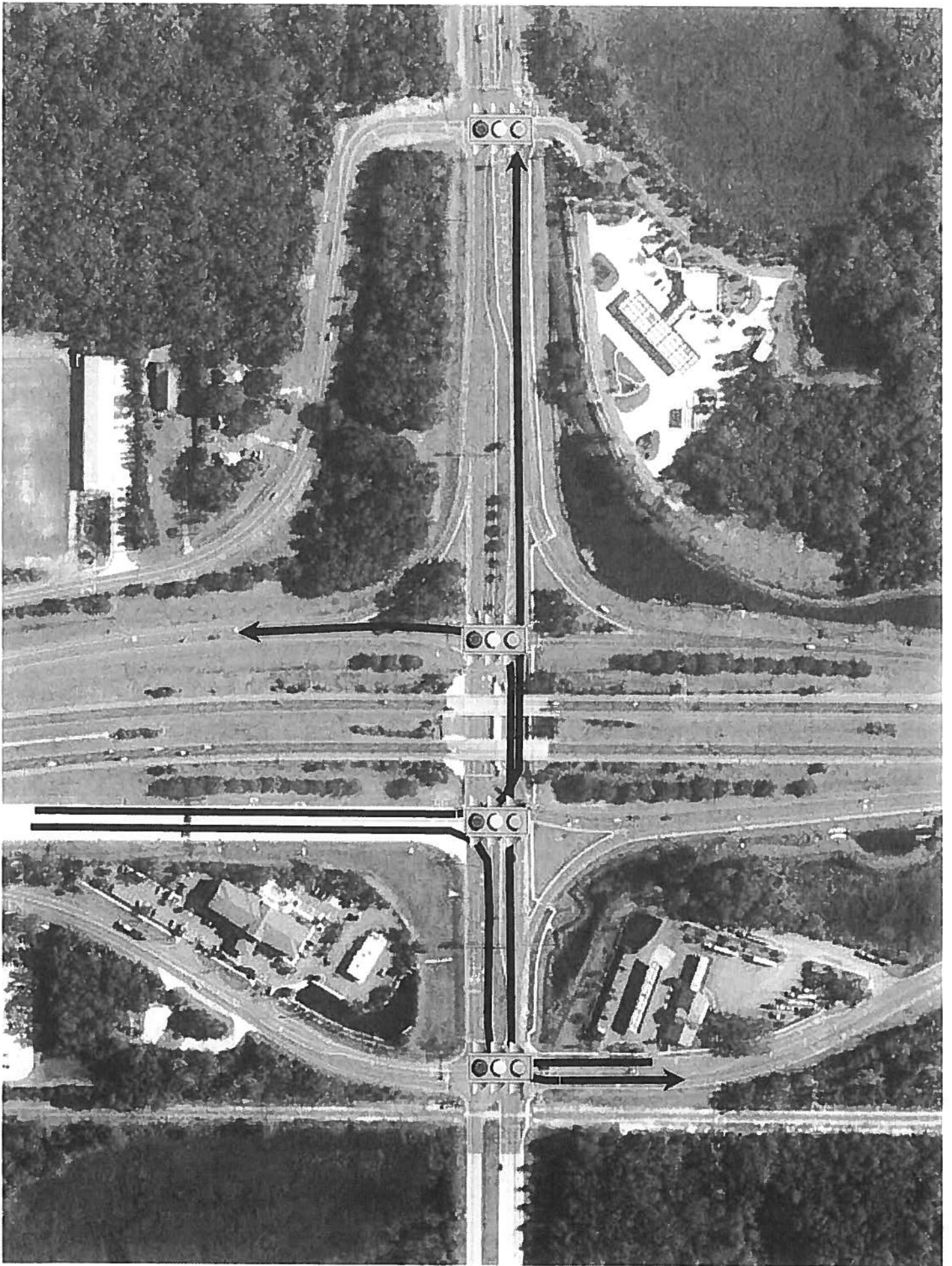
WP Project No. 209168-7
SR 9A at Heckscher Drive

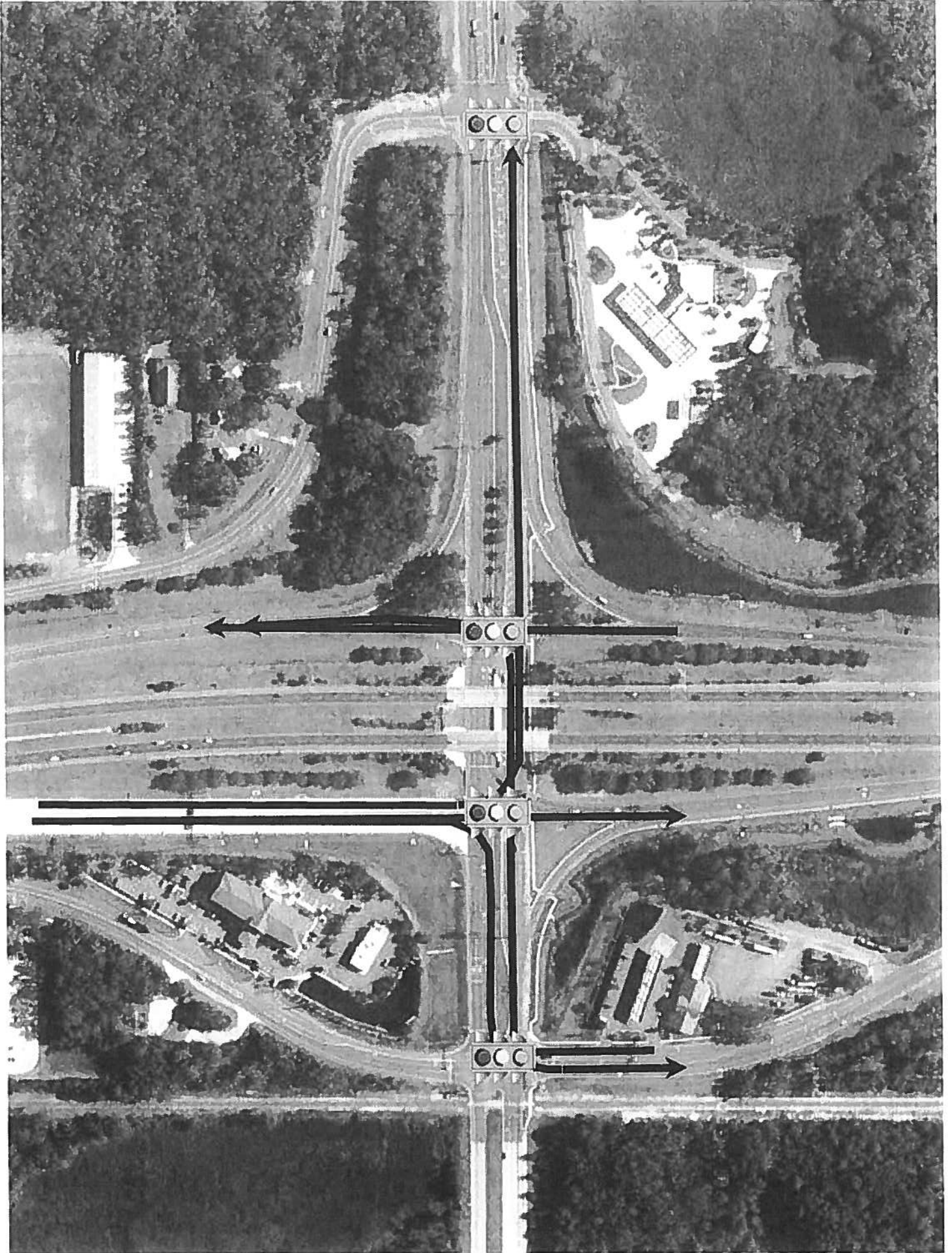
| FY | Phase | Amount |
|------|-------|--------------|
| 2013 | CST | \$19,000,000 |

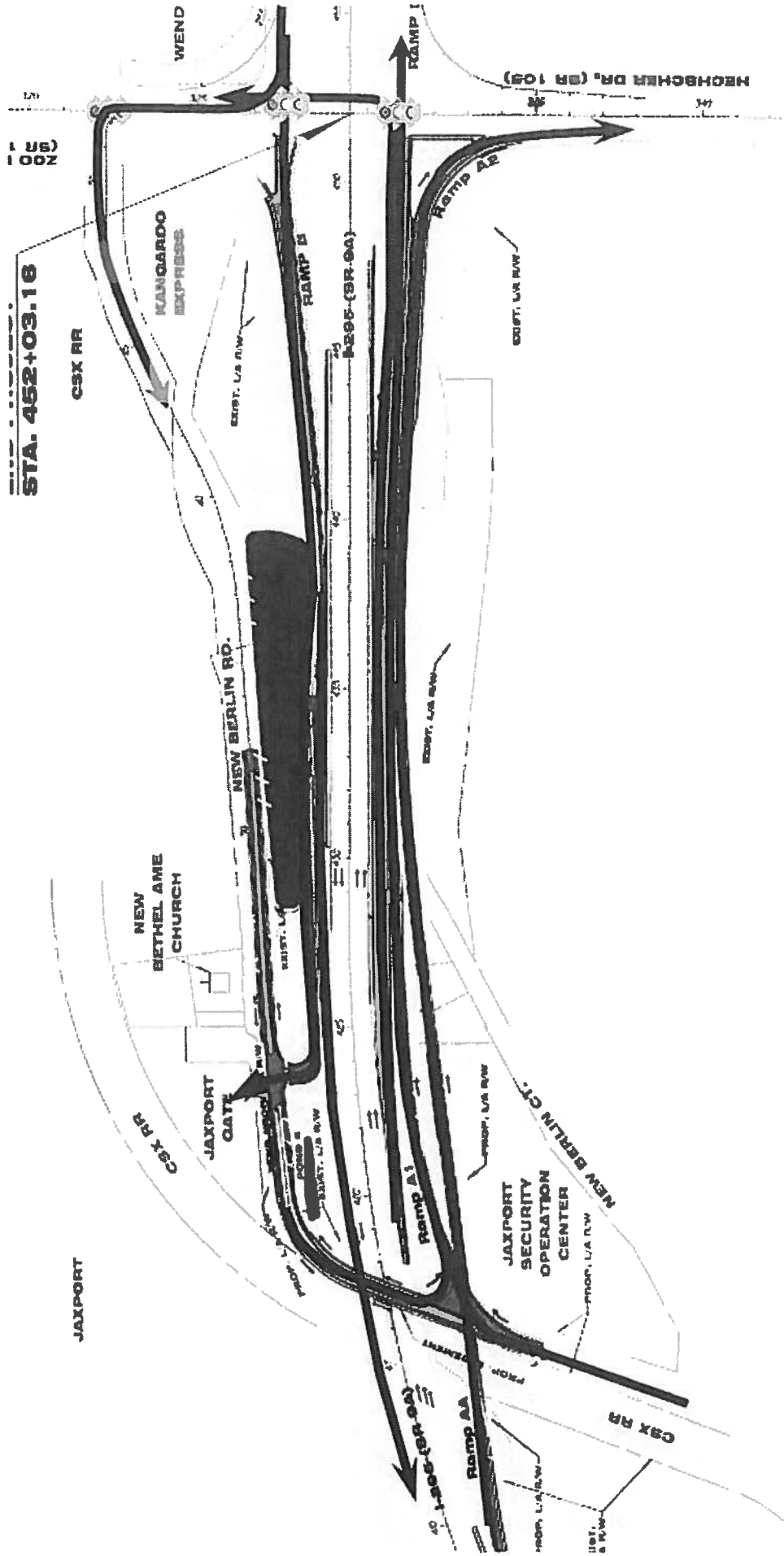
To be let June 2013

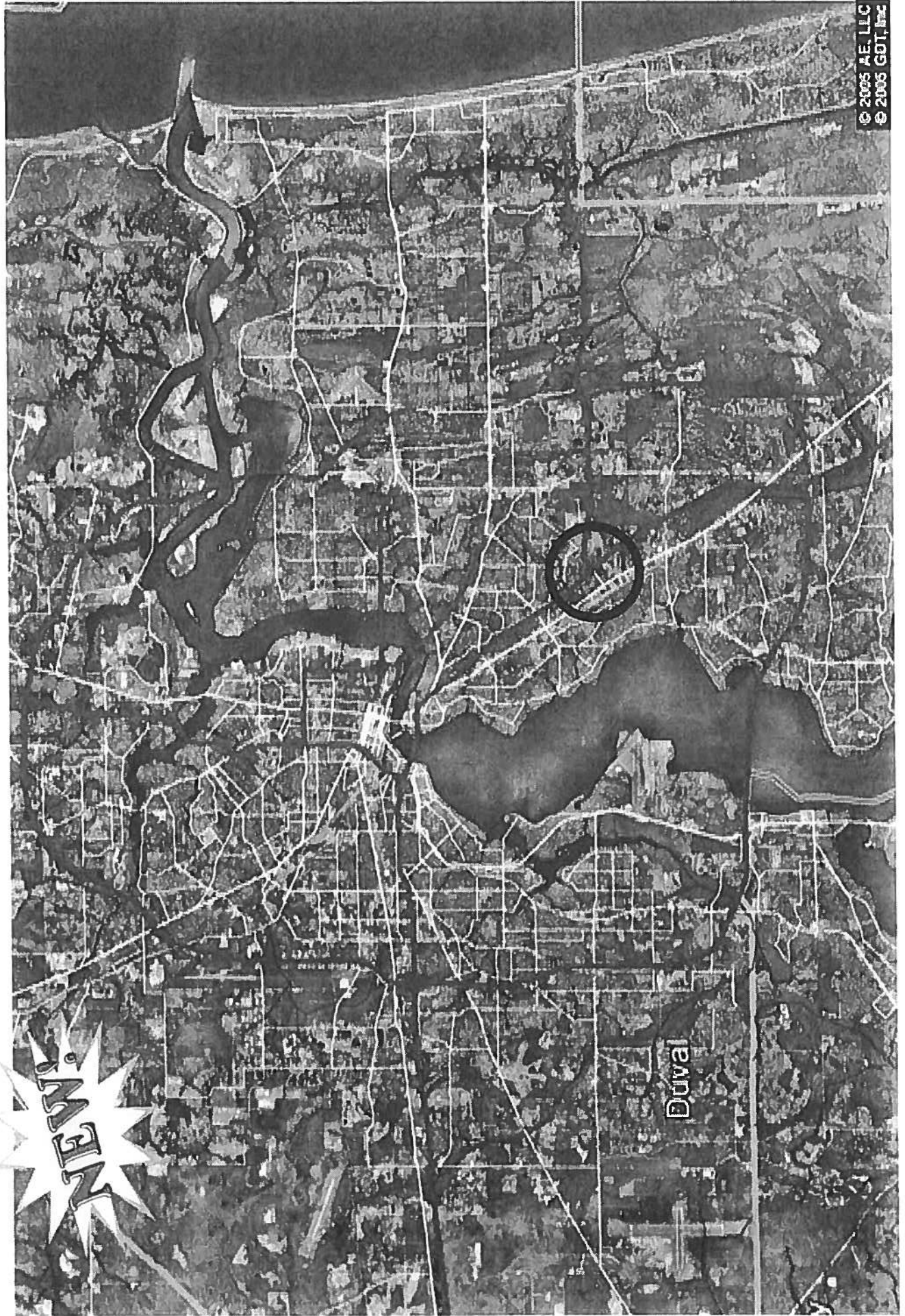












NEW!

Duval

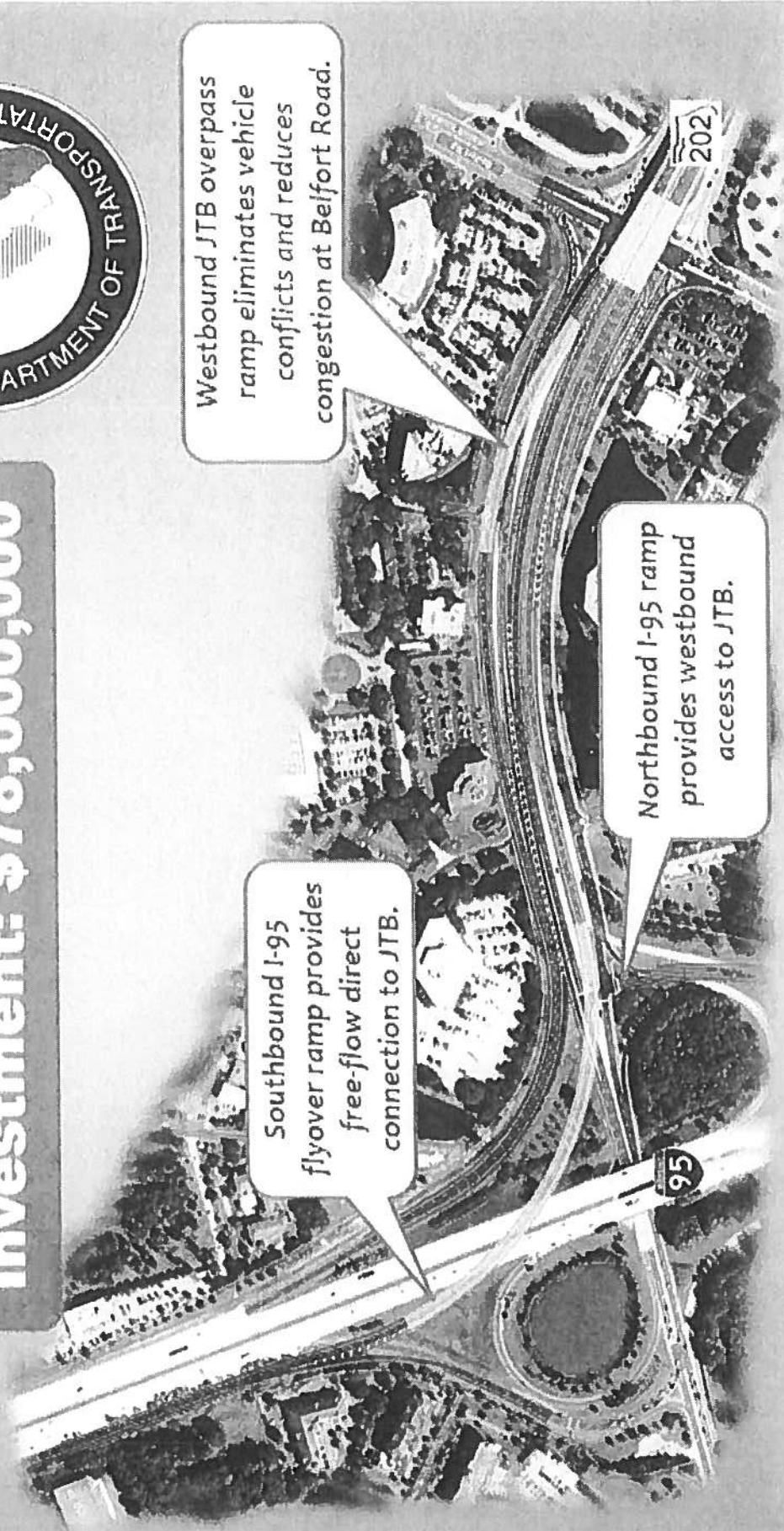
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95 / JTB:

INTERCHANGE IMPROVEMENTS

Investment: \$78,000,000



Southbound I-95 flyover ramp provides free-flow direct connection to JTB.

Northbound I-95 ramp provides westbound access to JTB.

Westbound JTB overpass ramp eliminates vehicle conflicts and reduces congestion at Belfort Road.

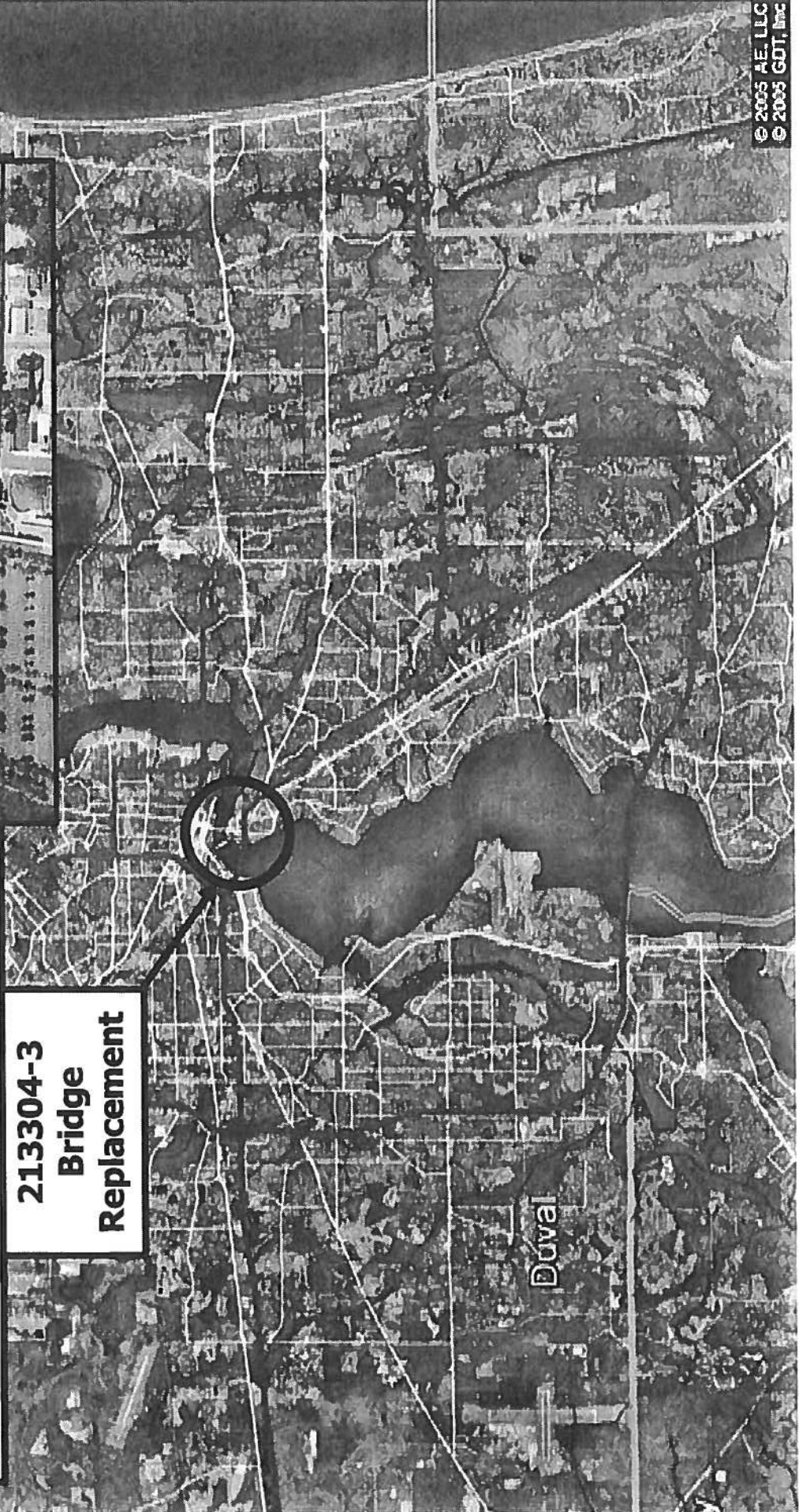
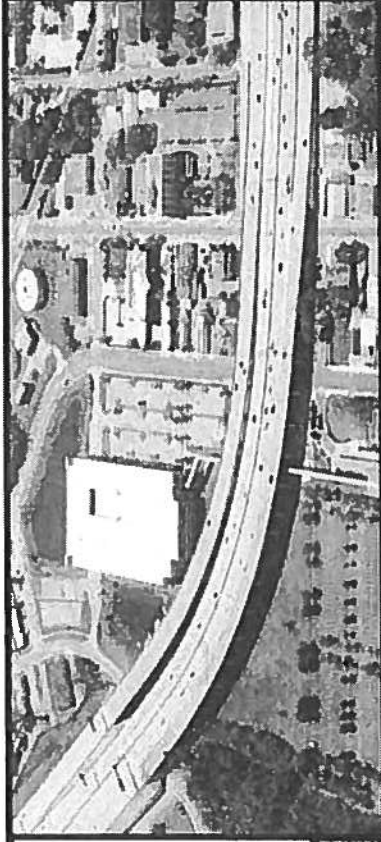
95

202

**WP Project No. 213304-3 SR-
9 (I-95) South Hampton & Hendricks
Ave Bridge #720153**

**FY Phase Amount
Construction to begin January 2013**

**213304-3
Bridge
Replacement**



**209607-1
Bridge
Replacement**

**WP Project No. 209607-1
SR 105 (Heckscher Drive) at
Sisters Creek**

| FY | Phase | Amount |
|-------------|--------------|----------------------|
| 2014 | CST | \$ 60,512,000 |

Duval

SR 9B



**WP Project No. 209399-6
SR 243 (JIA N. Access Rd) from
Airport Rd to Pecan Park Rd**

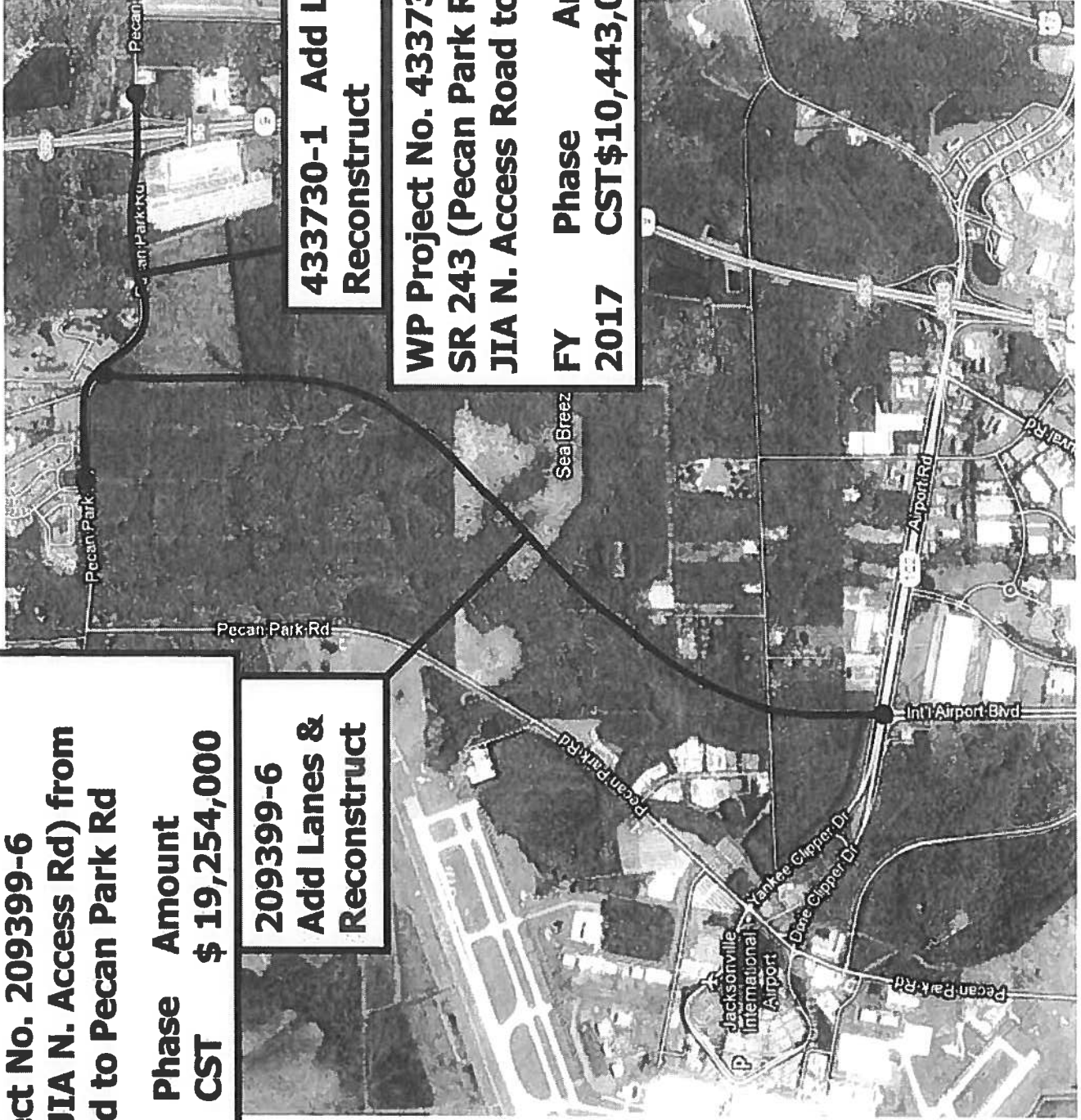
**FY Phase Amount
2016 CST \$ 19,254,000**

**209399-6
Add Lanes &
Reconstruct**

**433730-1 Add Lanes &
Reconstruct**

**WP Project No. 433730-1
SR 243 (Pecan Park Rd) from
JIA N. Access Road to I-95**

**FY Phase Amount
2017 CST \$10,443,000**



WP Project No. 424424-1
SR 5 (US-1) Main Street over
St. Johns River – Mechanical
and Electrical

FY Phase Amount
2015 CST \$ 4,728,000

424424-1
Bridge Repair/
Rehabilitation

WP Project No. 209616-3
SR 10 (Arlington
Expressway) Mathews
Bridge Painting and
Structural Repair

FY Phase Amount
Under Construction

209616-3 Bridge Repair/Rehab

WP Project No. 209615-4
SR 5 (US-1) Main Street over
St. Johns River Painting
FY Phase Amount
2017 CST \$ 100,000
To be in 2013

209616-8 Bridge
Repair/Rehab

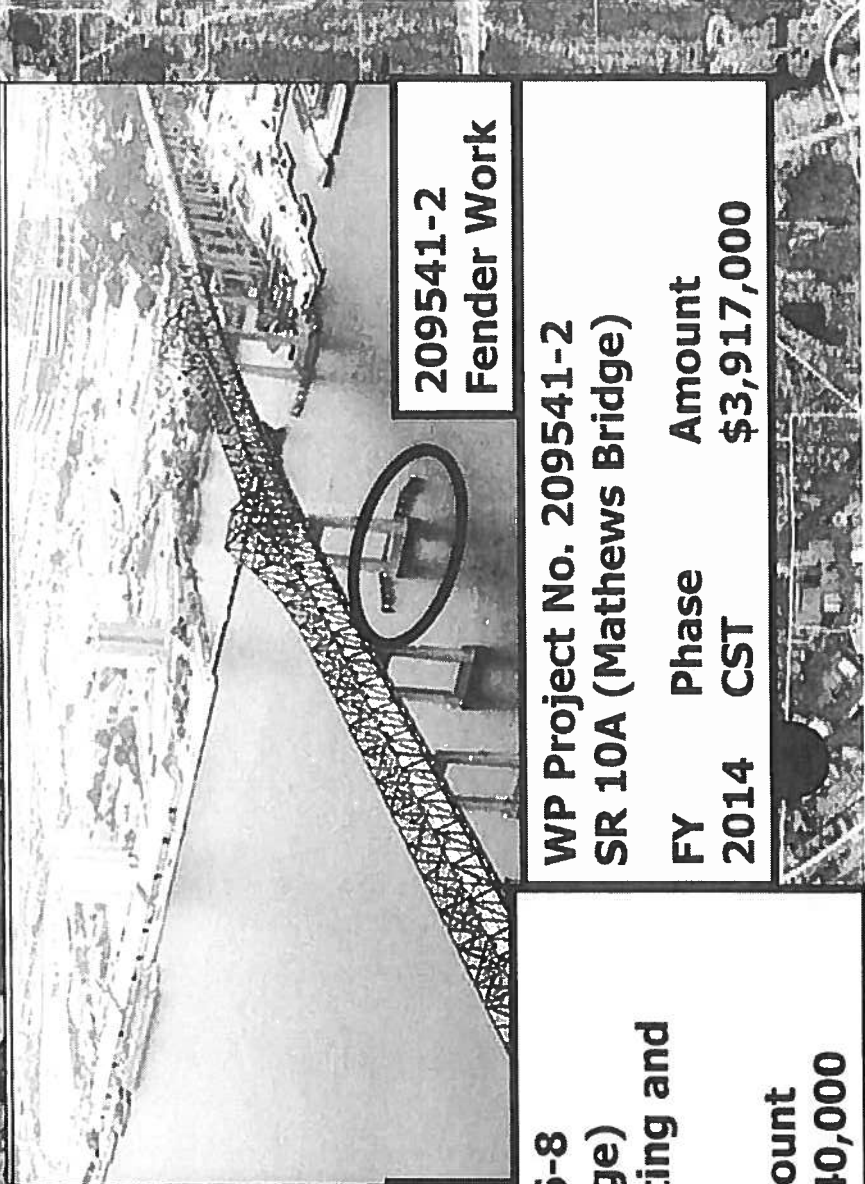
WP Project No. 209616-8
SR 10A (Mathews Bridge)
Approach spans - Painting and
Structural Repair

FY Phase Amount
2017 CST \$10,040,000

209541-2
Fender Work

WP Project No. 209541-2
SR 10A (Mathews Bridge)

FY Phase Amount
2014 CST \$3,917,000

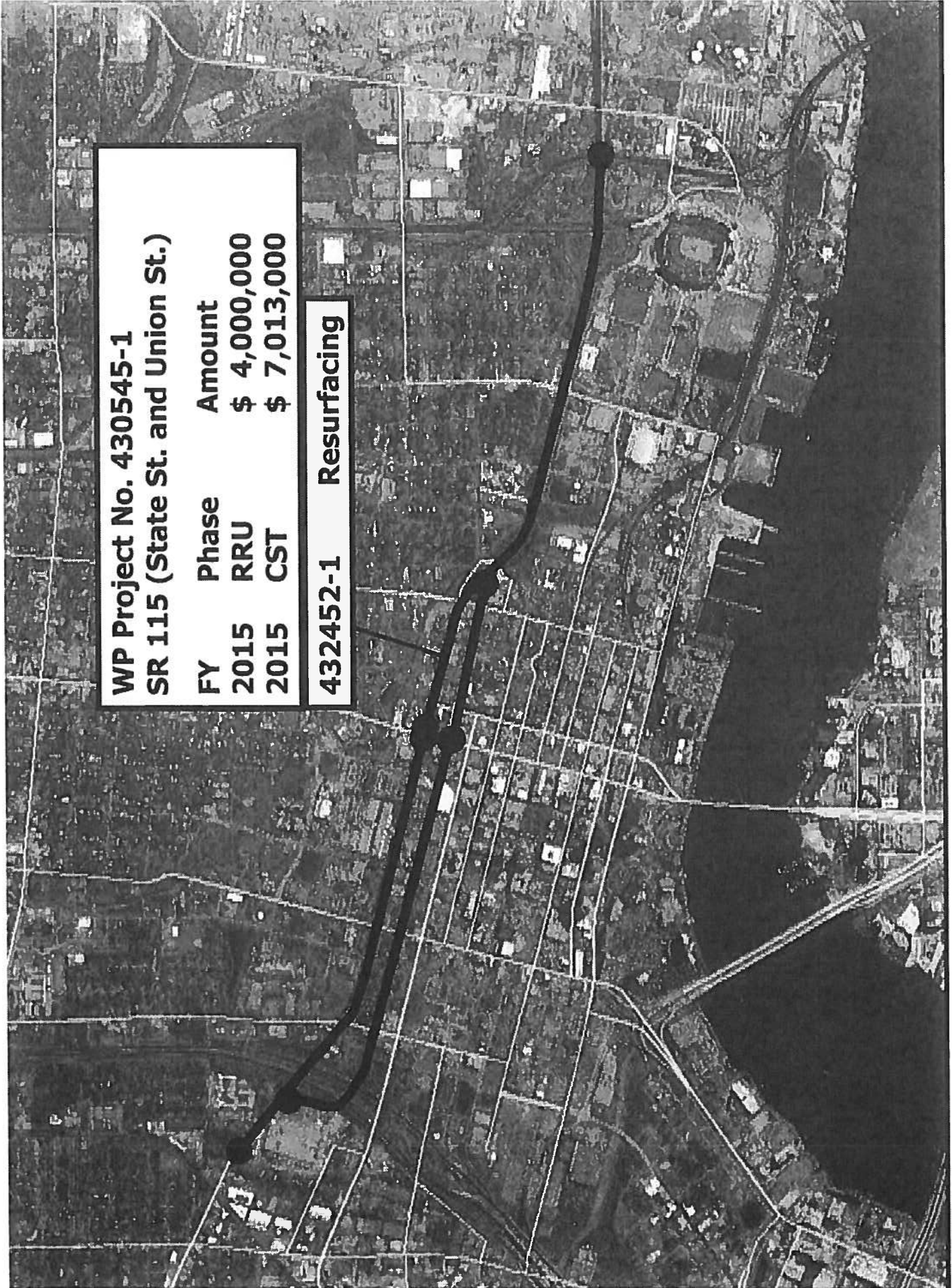




**WP Project No. 430545-1
SR 115 (State St. and Union St.)**

| FY | Phase | Amount |
|-----------|--------------|---------------|
| 2015 | RRU | \$ 4,000,000 |
| 2015 | CST | \$ 7,013,000 |

432452-1 Resurfacing





PROJECT 1
CONNECTING

PROJECT 1
CONNECTING
STREET FROM J STREET TO
E 2000 STREET
Phase Amount
2013 COST \$7,500,000
1st in April 2013

Non-Highway funding?

- **Current active Contracts**
- **Programmed projects**

Current Active Contracts

All Data sorted by Agency (Summary Version)

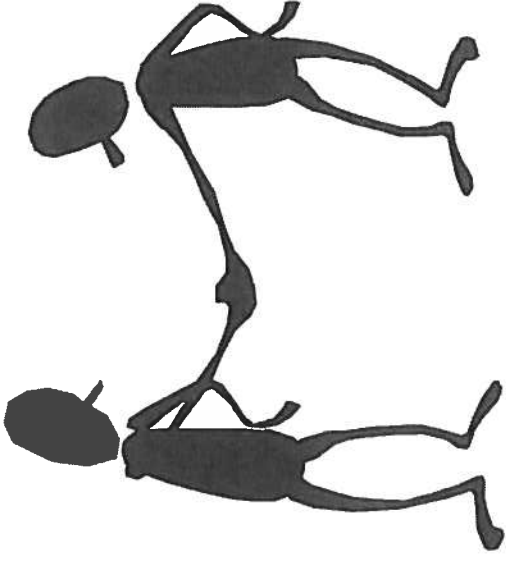
| Agency Name | Contract No. | Project FIU | Project Manager | Begin | End | Encumbered Balance |
|---|--------------|-------------|-----------------|------------|------------|--------------------|
| Total of encumbered balance remaining on contracts for this agency is \$76,316,355.91 | | | | | | |
| 1 | AG001 | AG001000 | AG001000 | 11/15/2008 | 11/30/2009 | 1,000,000.00 |
| 2 | AG002 | AG002000 | AG002000 | 11/15/2008 | 11/30/2009 | 1,000,000.00 |
| 3 | AG003 | AG003000 | AG003000 | 11/15/2008 | 11/30/2009 | 1,000,000.00 |
| 4 | AG004 | AG004000 | AG004000 | 11/15/2008 | 11/30/2009 | 1,000,000.00 |
| 5 | AG005 | AG005000 | AG005000 | 11/15/2008 | 11/30/2009 | 1,000,000.00 |
| 6 | AG006 | AG006000 | AG006000 | 11/15/2008 | 11/30/2009 | 1,000,000.00 |
| 7 | AG007 | AG007000 | AG007000 | 11/15/2008 | 11/30/2009 | 1,000,000.00 |

Total Number of Contracts for this report is 7

Total of Amended Amount is \$47,007,117.00

Project in Work Program (sorted by Year)

| Year | Item Seq | Description | 2017 | AT Fund | Phase Seq | Estimated | Committed | Difference |
|---|---|-------------|------|---------|-----------|-----------------|-----------------------|------------|
| 2013 | | | | | | | | |
| Total amount programmed (Estimated) in FY 2013 is | | | | | | \$12,549,000.00 | | |
| 432648-9 | JAPORT/ICTF INTERMODAL CONTAINER TRANSFER FACILITY SEAPORT CAPACITY PROJECT | AD | 00 | 1 | GVF | \$10,000,000.00 | programmed as follows | DU |
| | | | | | | 94 | 00 | 10,000,000 |
| 431457-1 | TALLEYRAND MARINE TERMINAL WHARF BULKHEAD RECONSTRUCTION IMPROVEMENT | AD | 00 | 1 | POB | \$2,549,000.00 | programmed as follows | DU |
| | | | | | | 94 | 00 | 2,105,000 |
| | | | | | | 94 | 01 | 444,000 |
| Total amount programmed (Estimated) in FY 2014 is | | | | | | \$77,000,000.00 | | |
| 432648-7 | JAPORT/TERMINAL CONTAINER TRANSFER FACILITY PAVILION IMPROVEMENT | AD | 00 | 1 | GVF | \$10,000,000.00 | programmed as follows | DU |
| | | | | | | 94 | 01 | 10,000,000 |
| 432648-8 | BLOUNT ISLAND & TALLEYRAND MARINE TERMINAL IMPROVEMENTS | AD | 00 | 1 | POB | \$7,000,000.00 | programmed as follows | DU |
| | | | | | | 94 | 02 | 3,373,150 |
| | | | | | | 94 | 02 | 7,626,850 |
| 431457-1 | TALLEYRAND MARINE TERMINAL WHARF BULKHEAD RECONSTRUCTION IMPROVEMENT | AD | 00 | 1 | POB | \$10,000,000.00 | programmed as follows | DU |
| | | | | | | 94 | 02 | 17,350,100 |
| 433772-1 | JAPORT/PHASE II - TRAMP CONTAINER TERMINAL PROJECT | AD | 00 | 1 | POB | \$26,000,000.00 | programmed as follows | DU |
| | | | | | | 94 | 01 | 11,769,700 |
| | | | | | | 94 | 01 | 5,1670 |
| | | | | | | 94 | 01 | 8,230,265 |
| | | | | | | 94 | 01 | 17,948,328 |
| Total amount programmed (Estimated) in FY 2017 is | | | | | | \$9,000,000.00 | | |
| 431457-1 | JAPORT/TALLEYRAND RECONSTRUCTION OF WHARF PAVILION SEAPORT CAPACITY PROJECT | AD | 00 | 1 | GVF | \$9,000,000.00 | programmed as follows | DU |
| | | | | | | 94 | 01 | 9,000,000 |
| Total amount programmed (Estimated) in FY 2018 is | | | | | | \$6,000,000.00 | | |
| 432648-1 | PURCHASE OF NEW CRANE JAPORT/ICTF SEAPORT CAPACITY PROJECT | AD | 00 | 1 | GVF | \$6,000,000.00 | programmed as follows | DU |
| | | | | | | 94 | 01 | 6,000,000 |
| Total amount programmed (Estimated) in FY 2019 is | | | | | | \$104,549,000 | | |
| Total Difference amount for the program | | | | | | \$92,000,000 | | |



THANK YOU!

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